

CARE International is one of the world's largest international federations of non-governmental relief and development organisations.

Originally founded in North America in 1945 to provide relief to survivors of World War II, CARE has since grown to become a global network of twelve national Members dedicated to fighting poverty and discrimination around the world.

CARE is independent, non-political and non-sectarian, and uses its expertise to respond to disasters and to help poor people take steps to

improve their own lives. In addition, CARE uses its knowledge and experience to give voice to poor communities and marginalised groups in policy processes that affect their lives.

Drawing on 60 years of practical experience, CARE presently operates in more than 65 countries worldwide, and employs around 14,000 staff, most of whom are citizens of the countries where they work.

Our programmes, which comprise over 1,000 individual projects, reach an estimated 55 million of the most vulnerable people in Africa, Asia, Latin America and the Caribbean, the Middle East and Europe.

CARE International



Vision and Mission

The twelve Members of CARE International are united by...

a shared Vision...

We seek a world of hope, tolerance and social justice, where poverty has been overcome and people live in dignity and security. CARE International will be a global force and a partner of choice within a worldwide movement dedicated to ending poverty.

and a shared Mission

CARE International's mission is to serve individuals and families in the poorest communities

in the world. Drawing on our diversity, resources and experience, we promote innovative solutions and are advocates for global responsibility. We promote lasting change by:

- Strengthening people's ability to help themselves
- Providing economic opportunity
- Delivering relief in emergencies
- Influencing policy decisions at all levels
- Addressing discrimination in all its forms



CARE's work

CARE International's projects cover a wide range of sectors and issues, and are all designed and implemented according to CARE International's six programme principles:

- Promote empowerment
- Work in partnership with others
- Ensure accountability and promote responsibility
- Address discrimination
- Promote the non-violent resolution of conflicts
- Seek sustainable results

When emergencies occur, CARE's extensive network of over 65 Country Offices allows it often to be among the first agencies to respond. We assist survivors with immediate relief and, once the emergency is over, continue to work with

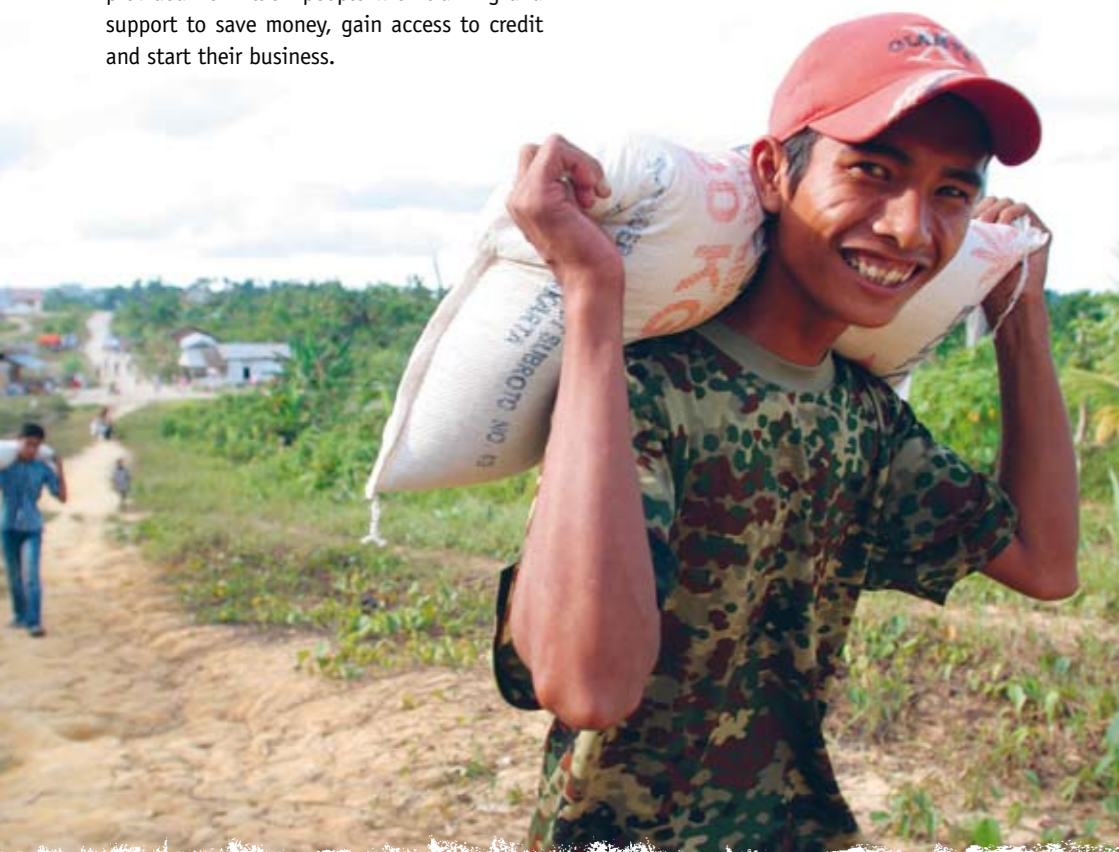
communities in order to help them rebuild their lives in the longer-term.

Our longer-term development work, which often builds on recovery from disaster, provides communities with solutions to hunger and poverty, and with the skills and resources necessary to create lasting and meaningful change. In this way, the results of CARE's work are sustained beyond the lifetime of individual project interventions.

In general, around 25% of CARE's work is emergency relief and related rehabilitation activities, while 75% focuses on longer-term development and the challenges of poverty eradication.

In 2008, CARE supported over 1,000 poverty-fighting projects in 70 countries to reach more than 55 million people

- CARE and our partners reached more than 35 million people with information and services to protect their **health** and raise healthy children.
- For more than 11 million people, CARE's **water and sanitation** programmes increased access to safe water and improved health and hygiene practices.
- Our programmes helped almost 7 million people prevent the spread of **HIV/AIDS** and reduce the negative socio-economic consequences of the epidemic.
- 10 million people participated in CARE projects to improve crop production, increase income and sustainably manage **natural resources**.
- CARE's **education** programmes helped 9 million students gain the skills they need to succeed, and removed barriers to school attendance – especially for girls.
- Our **emergency** preparedness and response programmes reached more than 11 million people, with special emphasis on the most vulnerable: women, children and the elderly.
- Our **economic development** programmes provided 10 million people with training and support to save money, gain access to credit and start their business.



CARE's membership

CARE International is an international confederation composed of twelve national Members. Each CARE Member is an autonomous non-governmental organisation in its own right, registered and governed according to national law as a charitable body with the purpose of helping to combat poverty and to provide emergency relief.

In pursuit of this purpose, CARE Members carry out a range of project-related, advocacy, fundraising and communications activities, which reflect both their own priorities and the needs of the countries in which their projects are implemented.

CARE's Country Offices

In any given country where CARE works, all programmes and projects are implemented through a single integrated presence, termed the Country Office, which operates under the management of a single CARE Member. This responsibility, which is formally assigned by the CARE International Board, includes ensuring at the Country Office-level appropriate and inclusive strategic planning and programme development, sound financial management and control, and effective personnel hiring and management.

All CARE Members are entitled to participate in any Country Office programme by becoming involved in project identification and design, and through the subsequent provision of technical assistance, financing, human resources and other kinds of support. In all cases, participation occurs within the context of the Country Office strategic plan and its programme and programme support structures.

The CARE International Secretariat

The CARE International Secretariat is located in Geneva, Switzerland, and maintains representative offices in Brussels and New York. Under the leadership of the Secretary General, the Secretariat provides coordination and support to a number of governance-, membership-, and strategic planning-related functions. In addition, the Secretariat represents the confederation to the United Nations and the European Union, and leads the coordination of CARE's global advocacy.

The CARE Emergency Group is also part of the Secretariat. It plays a leading role in supporting the confederation's efforts to strengthen CARE Member and Country Office emergency response and preparedness capacities, and provides a quick-reaction capability in the event of humanitarian disaster.

Finally, the Secretariat maintains the CARE International Safety & Security Unit, which supports the development and implementation of effective staff safety and security policy and practice across the confederation.

CARE International's governance

CARE International's membership and its Country Offices operate according to the policies and provisions of the CARE International Code, and pursue shared organisational priorities contained in the CARE International Strategic Plan.

CARE International is governed by the CARE International Board. The Board consists of an independent chairperson, plus two representatives from each of the twelve national CARE Members (one of whom is the chief executive, and the other a trustee of the national CARE board).

The Board meets up to twice a year, and maintains an Executive Committee to conduct its work between meetings. Three other Board committees, plus a set of four sub-committees (consisting mainly of staff), together act on CARE's priorities, including those contained in the CARE International Strategic Plan.



CARE's structure and governance

CI members

- CARE Australia
- CARE Canada
- CARE Denmark
- CARE Deutschland-Luxembourg
- CARE France
- CARE International Japan
- CARE Nederland
- CARE Norge
- CARE Österreich
- Raks Thai Foundation (CARE Thailand)
- CARE International UK
- CARE USA

Board members

- Eva Lystad (CI Chairperson)
- Peter Smedley (CARE Australia)
- Julia Newton-Howes (CARE Australia)
- Paul Drager (CARE Canada)
- Kevin McCort (CARE Canada)
- Christian S. Nissen (CARE Denmark)
- Niels Tofte (CARE Denmark)
- Brigitte Schulte (CARE Deutschland-Luxembourg)
- Wolfgang Jamann (CARE Deutschland-Luxembourg)
- Arielle de Rothschild (CARE France)
- Philippe Lévéque (CARE France)
- Takanori Kazuhara (CARE International Japan)
- Chitose Noguchi (CARE International Japan)
- Louise van der Laan (CARE Nederland)
- Guus Eskens (CARE Nederland)
- Arne Cartridge (CARE Norge)
- Marte Gerhardsen (CARE Norge)
- Ralph Martens (CARE Österreich)
- Ulrike Schelander (CARE Österreich)
- Chanawongse Krasae (Raks Thai Foundation - CARE Thailand)
- Promboon Panitchpakdi (Raks Thai Foundation - CARE Thailand)
- Richard Greenhalgh (CARE International UK)
- Geoffrey Dennis (CARE International UK)
- Kenneth Lehman (CARE USA)
- Helene Gayle (CARE USA)

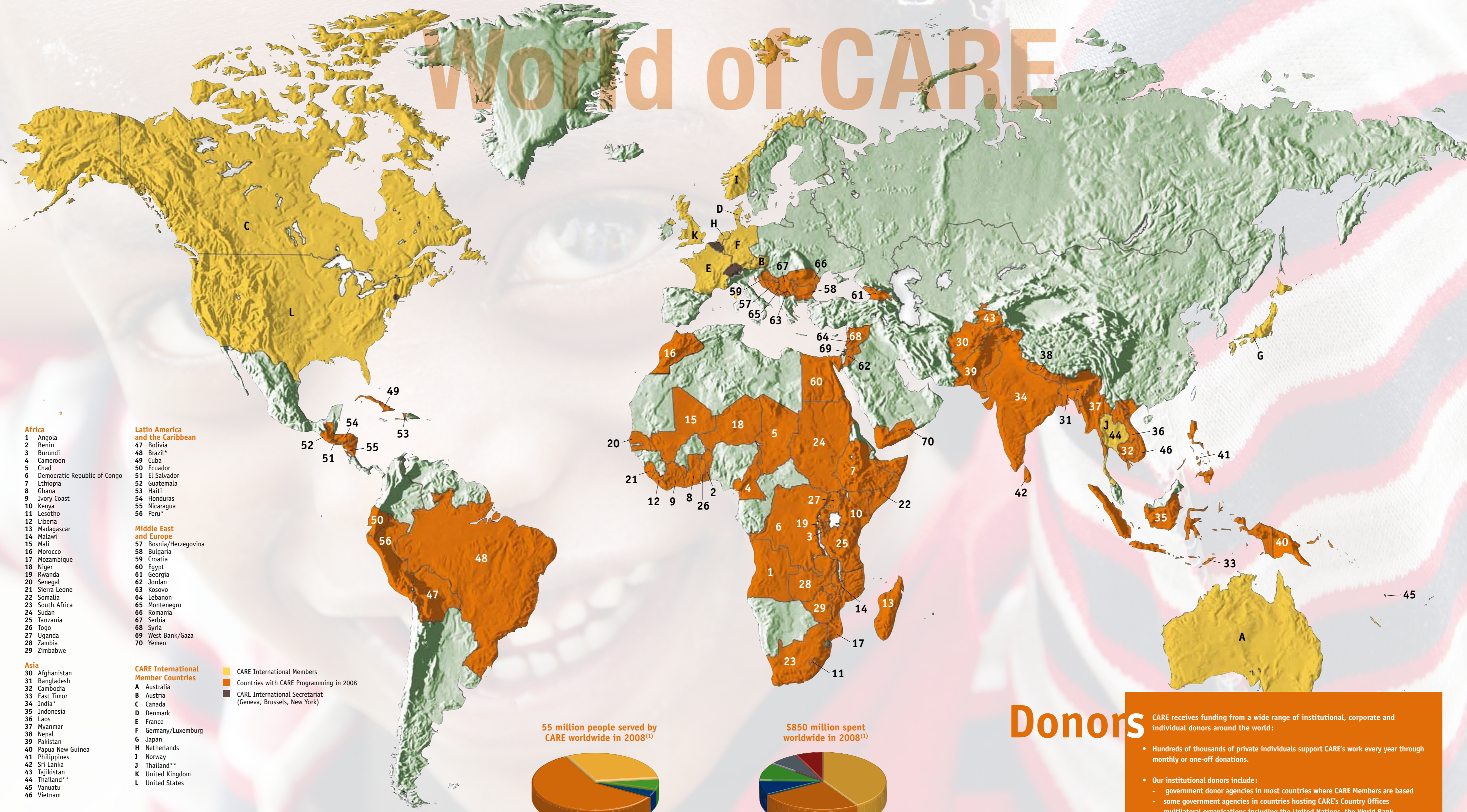
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World of CARE



- Africa**
- 1 Angola
- 2 Benin
- 3 Burundi
- 4 Cameroon
- 5 Chad
- 6 Democratic Republic of Congo
- 7 Ethiopia
- 8 Ghana
- 9 Ivory Coast
- 10 Kenya
- 11 Lesotho
- 12 Liberia
- 13 Madagascar
- 14 Malawi
- 15 Mali
- 16 Morocco
- 17 Mozambique
- 18 Niger
- 19 Rwanda
- 20 Senegal
- 21 Sierra Leone
- 22 Somalia
- 23 South Africa
- 24 Sudan
- 25 Tanzania
- 26 Togo
- 27 Uganda
- 28 Zambia
- 29 Zimbabwe

- Latin America and the Caribbean**
- 47 Bolivia
- 48 Brazil*
- 49 Cuba
- 50 Ecuador
- 51 El Salvador
- 52 Guatemala
- 53 Haiti
- 54 Honduras
- 55 Nicaragua
- 56 Peru*

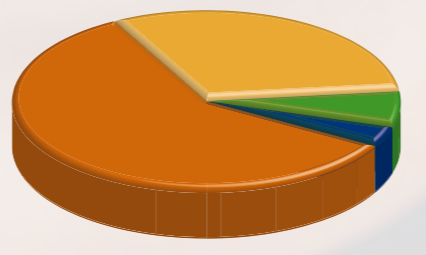
- Middle East and Europe**
- 57 Bosnia/Herzegovina
- 58 Bulgaria
- 59 Croatia
- 60 Egypt
- 61 Georgia
- 62 Jordan
- 63 Kosovo
- 64 Lebanon
- 65 Montenegro
- 66 Romania
- 67 Serbia
- 68 Syria
- 69 West Bank/Gaza
- 70 Yemen

- Asia**
- 30 Afghanistan
- 31 Bangladesh
- 32 Cambodia
- 33 East Timor
- 34 India*
- 35 Indonesia
- 36 Laos
- 37 Myanmar
- 38 Nepal
- 39 Pakistan
- 40 Papua New Guinea
- 41 Philippines
- 42 Sri Lanka
- 43 Tajikistan
- 44 Thailand**
- 45 Vanuatu
- 46 Vietnam

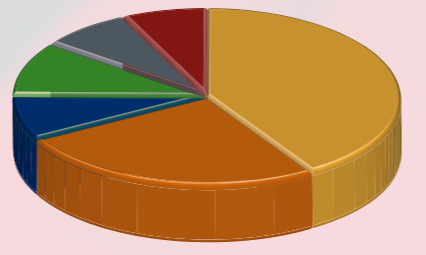
- CARE International Member Countries**
- A Australia
- B Austria
- C Canada
- D Denmark
- E France
- F Germany/Luxemburg
- G Japan
- H Netherlands
- I Norway
- J Thailand**
- K United Kingdom
- L United States

■ CARE International Members
■ Countries with CARE Programming in 2008
■ CARE International Secretariat (Geneva, Brussels, New York)

55 million people served by CARE worldwide in 2008⁽¹⁾



\$850 million spent worldwide in 2008⁽¹⁾



Donors

CARE receives funding from a wide range of institutional, corporate and individual donors around the world:

- Hundreds of thousands of private individuals support CARE's work every year through monthly or one-off donations.
- Our institutional donors include:
 - government donor agencies in most countries where CARE Members are based
 - some government agencies in countries hosting CARE's Country Offices
 - multilateral organisations including the United Nations, the World Bank, the Global Fund and the European Union
- CARE also receives support from a large number of private grant-giving organisations (including private foundations) and corporate partners worldwide.

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 *CARE's Brazil, India and Peru are taking steps towards becoming Members of CARE International.
 **Thailand is both a member of CARE International and a country with ongoing CARE programming.
 (1) Sources: CARE International Facts and Figures 2008, CARE Program Information Network (2008 Survey) and individual Members' surveys.