



ADMINISTRATION FOR CHILDREN'S SERVICES
DIVISION OF CHILD CARE AND HEAD START
150 WILLIAM STREET
NEW YORK, NEW YORK 10038

JOHN B. MATTINGLY
Commissioner

AJAY CHAUDRY, Ph.D
Deputy Commissioner

JENNIFER L. MARINO, Esq.
Associate Deputy Commissioner

May 27, 2005

Mr. Sol Igel, Executive Director
Yeled V'Yalda Early Childhood Center, Inc.
571 McDonald Avenue
Brooklyn, NY 11218-3807

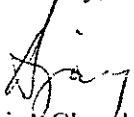
Dear Sol:

It was a pleasure for Debra Cloud-Marcus and me to visit Yeled V'Yalda programs in Carnarsie and Borough Park with you and Wayne Goldberg on May 18, 2005, especially meeting the staff and observing the children. It is extremely impressive how your organization successfully manages several integrated early childhood educational programs by blending private and public funding sources, and adopting different innovative models to the circumstances of each. There is much that we and other early childcare educational service contractors can learn from your experiences.

I wish we had more time to explore all the program sites and the innovative ways that Yeled V'Yalda delivers educational and social services to families in Brooklyn. However, we observed many positive things about your organization and welcome the opportunity to further consult with Yeled V'Yalda on the development of best practices for sponsoring organizations with the goal of building stronger communities. (Please refer to the attached report summarizing some of the observations.) For starters perhaps, my office could arrange to schedule a demonstration of Yeled V'Yalda's cost allocation software and scanning process at your earliest convenience. Please stay in contact with Debra Cloud-Marcus, and I look forward to working with you in the future.

Thank you again for a memorable morning and for your most gracious escort through your programs and the expanse of Brooklyn!

Sincerely,



Ajay Chaudry

c. J. Marino
F. Phipps
M. Bartlett
D. Cloud-Marcus
L. Thomas

Site Visit Observations: Yeled V'Yalda May 18, 2005

An Integrated Multi-Funded Program Model - A Sophisticated Administrative Overhead & Financial Management Structure

Yeled V'Yalda (YV'Y) developed several integrated Head Start and Child Care program models throughout Brooklyn and a super-structure to adequately support them. The structure included high level titles that manage a variety of functions from program management to financial administration (i.e. director titles in education, information technology, human resources and health services as well as a Controller and several certified public accountants). Ordinarily, traditional child care and Head Start funding alone does not sustain this kind of organizational structure, however, Yeled V'Yalda has identified funding through sources such as fee for service and the State Department of Education to create these supports. Additionally, YV'Y has established community confidence to attract private sector support for facilities development and program enhancements. Finally, its board of directors comprises of individuals with experience and/or professional expertise in various disciplines such as education, finance/accounting, law and real estate development, and they are actively engaged in the oversight of the organization.

Successful financial management is part of this equation. (YV'Y already generously provided technical assistance to ACS in the development of its Child Care draft administrative advisory to contractors regarding cost allocation.) During this site visit we also learned that YV'Y implemented a cost allocation software package called MIP that utilizes scanning technology to facilitate financial reporting and case management. Debra Cloud-Marcus and Wayne Goldberg discussed the possibility of arranging a demonstration of this technology for the ACS Financial Services and program staff and to explore opportunities to fund this operation for other contractors that can benefit from the technology.

Partnership Opportunities & Challenges

ACS acknowledges and appreciates Yeled V'Yalda's community program development initiatives and ability to mentor other organizations. The visit to Beth Jacob/Bais Yakov where YVY is partnering with this traditional child care program to provide Head Start services to eligible families highlighted the challenges faced by providers when they have to navigate through different administrative reporting requirements for each funding stream. Even though the orientation period for partnerships of this type require constant ongoing communication about the benefits of the model for families and children, the effort is certainly worthwhile. Yeled V'Yalda understands that partnering increases the number of families receiving valuable family support services and further develops, through the partnership's mentoring process, another organization's ability to manage integrated quality early childhood educational programming in the community.

Yeled V'Yalda's ability to network with community based organizations in health care and human services creates the opportunity for community members to learn more about YV'Y's programs and fosters awareness of the issues impacting families of young children and attempts to direct families to services that could help them.



THE STATE EDUCATION DEPARTMENT / THE UNIVERSITY OF THE STATE OF NEW YORK / ALBANY, NY 12234
Office of Elementary, Middle, Secondary and Continuing Education

Shelia Evans-Tranumn, Associate Commissioner
Office of School Improvement and Community Services (NYC)
55 Hanson Place, Room 400
Brooklyn, New York 11217
Tel. (718) 722-2796/Fax: (718) 722-4559

January 4, 2005

Mr. Wayne Goldberg, Head Start/EHS Director
Yeled V'yalda
Early Childhood Program (preschool)
571 McDonald Avenue
Brooklyn, NY 11218

Dear Mr. Goldberg:

Congratulations! The New York State Education Department – Office of School Improvement and Community Services (NYC), is pleased to announce that **Yeled V'yalda Early Childhood Program (preschool)** has been selected as one of the recipients of the Department's 2005 Outstanding Early Childhood Program Awards.

Official recognition will be given to your program at the **Tenth Annual Interagency Early Childhood Professional Development Institute on Monday, January 24, 2005 at the New York Marriott Brooklyn Hotel, 333 Adams Street in Brooklyn, NY.**

We are requesting that the Director and no more than two representatives from your program be present on **Monday, at 9:00 a.m. to accept the Outstanding Early Childhood Award.**

Please complete the attached response form and return it by **January 14, 2005** to:

Ms. Elaine K. Wise
Intra/Interagency Collaborations
New York State Education Department
55 Hanson Place, Room 482
Brooklyn, NY 11217-1580
Phone No. (718) 722-2784
Fax No. (718) 722-7884

Sincerely,


Shelia Evans-Tranumn

Attachment
SET/ekw

cc: Jennifer L. Marino
Frances Phipps
Robert Finch

Rosemary Kennedy
Cheryl Howard
Gloria Maranion

LaVerne Parker
Sandra A. Herndon
Janet Pierro

ARLENE DYM
7 CAMPUS PLACE
SCARSDALE, NY 10583

September 29, 2006

Mr. Solomon Igel
Yeled V'Yalda Early Childhood Center
Chief Executive Officer
571 McDonald Avenue
Brooklyn, NY 11218

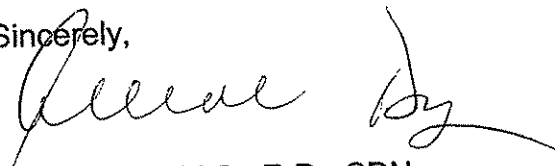
Dear Mr. Igel:

As you may be aware, I will be leaving the WIC Program as of October 4, 2006 for an assignment with another Bureau within the Department of Health. However, I wanted to let you know that it has been my pleasure to work with the Yeled V'Yalda WIC Program since their inception over the last three years.

The development of the program has been a particular source of pride for me as I have watched it grow and flourish into the successful program it is today. Yeled V'Yalda WIC has set itself apart through creative initiatives, innovative programs, and special projects, but above all, a commitment to a high level of participant care. I believe that the achievement of meeting and surpassing caseload numbers serve as a testament to the attention provided to each participant. Of course, the unique collaboration of Yeled V'Yalda WIC with other Yeled V'Yalda programs i.e. HeadStart, Early HeadStart has benefited and enhanced the services provided for the YVY families. The unique combination of HeadStart and WIC at one agency ensures that the goals of the New York State Department of Health reach a wider spectrum of families.

I am personally very proud to have partnered with such an outstanding program over the last few years. It has been a rewarding and enriching experience for me working with your agency and I wish you continued growth and success.

Sincerely,



Arlene Dym, M.S., R.D., CDN



DEPARTMENT OF HEALTH & HUMAN SERVICES

Administration for
Children and Families

Region II
26 Federal Plaza, Rm 4114
New York, NY 10278

January 12, 2007

Solomon Igel
Chief Executive Officer
Yeled V'Yalda Early Childhood Center
571 McDonald Avenue
Brooklyn, New York 11218

Dear Mr. Igel:

On behalf of the Administration for Children and Families, we wish to thank you for being so gracious by allowing us to borrow your DVD which demonstrates the best practices of your Early Head Start and/or Head Start program. We were very pleased with the response we received and were able to use a large portion of the materials from various grantees for a project entitled "Promising Practices in Early Head Start and Head Start" which highlights many of the best practices from Region II.

Again, thank you for your participation in this important project for ACF.

Sincerely,

A handwritten signature in cursive script that reads "Judith Sikora".

Judith Sikora
T/TA Program Manager

Cc: Matthew Schottenfeld

JS/cj



THE NEW YORK CITY DEPARTMENT OF EDUCATION

JOEL I. KLEIN, *Chancellor*

DIVISION OF FINANCIAL OPERATIONS

Bureau of Non-Public School Payables

April 9, 2007

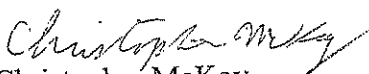
Nusen Feferkorn
Yeled V'Yalda
571 McDonald Avenue
Brooklyn, NY 11218

Dear Mr. Feferkorn:

I would like to thank Yeled V'Yalda for agreeing to work with us as we pilot our new online related services billing program. I would also like to commend you for your embrace of the latest technology. While it may not be obvious to everybody, today's technological advancements offer great opportunity for increasing the speed, efficiency and accuracy of payments, and it is clear that the people at Yeled V'Yalda have a keen appreciation of this. At the meeting we had recently, our programmer was quite impressed with the internal systems you have set up, and I can tell you he's not an easy person to impress on that score.

We at the Bureau of Non-Public School Payables are lucky to have providers such as Yeled V'Yalda as our partners as we move forward with new technological initiatives of our own. In the end, this will benefit you and it will benefit us. But most importantly, it will benefit the children, which is the bottom line for all of us. Keep up the good work.

Sincerely


Christopher McKay
Director

Christopher McKay, Director
Bureau of Non-Public School Payables
65 Court Street, Room 1503, Brooklyn, NY 11201