

## Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No. 1545-0047

2005

**Open to Public  
Inspection**

**A** For the 2005 calendar year, or tax year beginning \_\_\_\_\_, 2005, and ending \_\_\_\_\_

<b>B</b> Check if applicable <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	Please use IRS label or print or type See Specific instructions	<b>C</b> Name of organization THE GLOBAL FUND TO FIGHT AIDS, TUBERCULOSIS & MALARIA		<b>D</b> Employer identification number 98-0380092
		Number and street (or P O box if mail is not delivered to street address) Room/suite		<b>E</b> Telephone number 41-22-791-1765
		CHEMIN DE BLANDONNET 8		<b>F</b> Accounting method <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) ▶
		City or town, state or country, and ZIP + 4 CH-1214 GENEVA, SWITZERLAND		

- **Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).**

**H and I are not applicable to section 527 organizations**

H(a) Is this a group return for affiliates? ☐ Yes ☒ No

H(b) If "Yes," enter number of affiliates N/A

H(c) Are all affiliates included?	Yes	No
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**H(d)** Is this a separate return filed by an organization covered by a group ruling? ☐ Yes ☒ No

Group Exemption Number
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M	Check	▶	if the organization is <b>not</b> required
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to attach Sch. B (Form 990, 990-EZ, or 990-PF)

**G Website** ► [WWW.THEGLOBALFUND.ORG](http://WWW.THEGLOBALFUND.ORG)

J	Organization type (check only one) ▶	X	501(c) ( 3 ) ◀ (insert no )	4947(a)(1) or	527
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**K** Check here ☐ if the organization's gross receipts are normally not more than \$25,000. The organization need not file a return with the IRS, but if the organization chooses to file a return, be sure to file a complete return. **Some states require a complete return.**

**L** Gross receipts Add lines 6b, 8b, 9b, and 10b to line 12 **1,420,959,869.**

Part I		Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions)
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1 Contributions, gifts, grants, and similar amounts received					
a	Direct public support	1a	1,558,339.		
b	Indirect public support	1b			
c	Government contributions (grants)	1c	1,360,460,290.		
d	Total (add lines 1a through 1c) (cash \$ 1,362,018,629. noncash \$ )	1d	1,362,018,629.		
2	Program service revenue including government fees and contracts (from Part VII, line 93)	2			
3	Membership dues and assessments	3			
4	Interest on savings and temporary cash investments	4			
5	Dividends and interest from securities	5	58,941,240.		
6a	Gross rents	6a			
b	Less rental expenses	6b			
c	Net rental income or (loss) (subtract line 6b from line 6a)	6c			
7	Other investment income (describe )	7			
8a	Gross amount from sales of assets other than inventory	(A) Securities	8a	(B) Other	
b	Less cost or other basis and sales expenses	8b			
c	Gain or (loss) (attach schedule)	8c			
d	Net gain or (loss) (combine line 8c, columns (A) and (B))	8d			
9	Special events and activities (attach schedule) If any amount is from gaming, check here <input type="checkbox"/>				
a	Gross revenue (not including \$ of contributions reported on line 1a)	9a			
b	Less direct expenses other than fundraising expenses	9b			
c	Net income or (loss) from special events (subtract line 9b from line 9a)	9c			
10a	Gross sales of inventory, less returns and allowances	10a			
b	Less cost of goods sold	10b			
c	Gross profit or (loss) from sales of inventory (attach schedule) (subtract line 10b from line 10a)	10c			
11	Other revenue (from Part VII, line 103)	11			
12	Total revenue (add lines 1d, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11)	12	1,420,959,869.		
13	Program services (from line 44, column (B))	13	1,561,591,514.		
14	Management and general (from line 44, column (C))	14	6,077,618.		
15	Fundraising (from line 44, column (D))	15	3,616,961.		
16	Payments to affiliates (attach schedule)	16			
17	Total expenses (add lines 16 and 44, column (A))	17	1,571,286,093.		
18	Excess or (deficit) for the year (subtract line 17 from line 12)	18	-150,326,224.		
19	Net assets or fund balances at beginning of year (from line 73, column (A))	19	1,558,234,466.		
20	Other changes in net assets or fund balances (attach explanation) STMT 1	20	56,485,861.		
21	Net assets or fund balances at end of year (combine lines 18, 19 and 20)	21	1,464,394,103.		

**For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.**

Form 990 (2005)

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**Part II Statement of Functional Expenses**

All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others. (See the instructions.)

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I	(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
<b>22</b> Grants and allocations (attach schedule) (cash \$1,509,271,138. noncash \$ ) If this amount includes foreign grants, check here <input type="checkbox"/>	<b>22</b> 1,509,271,138.	1,509,271,138.	STMT 2	
<b>23</b> Specific assistance to individuals (attach schedule)	<b>23</b>			
<b>24</b> Benefits paid to or for members (attach schedule)	<b>24</b>			
<b>25</b> Compensation of officers, directors, etc	<b>25</b> 1,606,140.	1,029,059.	253,665.	323,416.
<b>26</b> Other salaries and wages	<b>26</b>			
<b>27</b> Pension plan contributions	<b>27</b>			
<b>28</b> Other employee benefits	<b>28</b>			
<b>29</b> Payroll taxes	<b>29</b>			
<b>30</b> Professional fundraising fees	<b>30</b>			
<b>31</b> Accounting fees	<b>31</b> 232,898.		232,898.	
<b>32</b> Legal fees	<b>32</b> 120,139.	96,111.	24,028.	
<b>33</b> Supplies	<b>33</b> 87,849.	72,037.	7,027.	8,785.
<b>34</b> Telephone	<b>34</b> 396,273.	324,944.	31,702.	39,627.
<b>35</b> Postage and shipping	<b>35</b> 101,664.	83,365.	8,133.	10,166.
<b>36</b> Occupancy	<b>36</b> 2,094,873.	1,717,796.	167,590.	209,487.
<b>37</b> Equipment rental and maintenance	<b>37</b> 238,349.	195,446.	19,068.	23,835.
<b>38</b> Printing and publications	<b>38</b> 1,118,743.	710,318.	89,504.	318,921.
<b>39</b> Travel	<b>39</b> 4,829,274.	3,104,020.	1,390,969.	334,285.
<b>40</b> Conferences, conventions, and meetings	<b>40</b> 1,095,639.	447,695.	599,800.	48,144.
<b>41</b> Interest	<b>41</b>			
<b>42</b> Depreciation, depletion, etc (attach schedule)	<b>42</b>			
<b>43</b> Other expenses not covered above (itemize)				
a STATEMENT 6	<b>43a</b> 50,093,114.	44,539,585.	3,253,234.	2,300,295.
b	<b>43b</b>			
c	<b>43c</b>			
d	<b>43d</b>			
e	<b>43e</b>			
f	<b>43f</b>			
g	<b>43g</b>			
<b>44</b> Total functional expenses. Add lines 22 through 43. (Organizations completing columns (B)-(D), carry these totals to lines 13-15).	<b>44</b> 1,571,286,093.	1,561,591,514.	6,077,618.	3,616,961.

**Joint Costs.** Check ☐ if you are following SOP 98-2Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? ☐ Yes ☒ No

If "Yes," enter (i) the aggregate amount of these joint costs \$ , (ii) the amount allocated to Program services \$ , (iii) the amount allocated to Management and general \$ , and (iv) the amount allocated to Fundraising \$

**Part III Statement of Program Service Accomplishments** (See the instructions)

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

What is the organization's primary exempt purpose? **SEE STATEMENT 3**

All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)

**Program Service Expenses**  
(Required for 501(c)(3) and (4) orgs., and 4947(a)(1) trusts, but optional for others.)

**a** PROVIDING GRANTS TO LOCALLY-DEVELOPED PROGRAMS TO PREVENT AND TREAT AIDS, TUBERCULOSIS AND MALARIA.

(Grants and allocations \$1,509,271,138.) If this amount includes foreign grants, check here ☒ 1,561,591,514.

**b**

(Grants and allocations \$ ) If this amount includes foreign grants, check here ☐

**c**

(Grants and allocations \$ ) If this amount includes foreign grants, check here ☐

**d**

(Grants and allocations \$ ) If this amount includes foreign grants, check here ☐

**e** Other program services (attach schedule)

(Grants and allocations \$ ) If this amount includes foreign grants, check here ☐

**f** Total of Program Service Expenses (should equal line 44, column (B), Program services). . . . . 1,561,591,514.

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**Part IV Balance Sheets** (See the instructions.)**Note:** Where required, attached schedules and amounts within the description column should be for end-of-year amounts only

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>45</b> Cash - non-interest-bearing	1,880,831.	<b>45</b>	474,391.
	<b>46</b> Savings and temporary cash investments	2,442,527,327.	<b>46</b>	2,731,757,828.
	<b>47a</b> Accounts receivable	<b>47a</b>		
	<b>b</b> Less allowance for doubtful accounts	<b>47b</b>	<b>47c</b>	
	<b>48a</b> Pledges receivable	<b>48a</b> NONE		
	<b>b</b> Less allowance for doubtful accounts	<b>48b</b>	222,442,816.	<b>48c</b> NONE
	<b>49</b> Grants receivable		<b>49</b>	225,085,138.
	<b>50</b> Receivables from officers, directors, trustees, and key employees (attach schedule)		<b>50</b>	
	<b>51a</b> Other notes and loans receivable (attach schedule)	<b>51a</b>		
	<b>b</b> Less allowance for doubtful accounts	<b>51b</b>	<b>51c</b>	
	<b>52</b> Inventories for sale or use		<b>52</b>	
	<b>53</b> Prepaid expenses and deferred charges	5,705,839.	<b>53</b>	8,166,931.
	<b>54</b> Investments - securities (attach schedule) <input type="checkbox"/> Cost <input type="checkbox"/> FMV		<b>54</b>	
	<b>55a</b> Investments - land, buildings, and equipment basis	<b>55a</b>		
	<b>b</b> Less accumulated depreciation (attach schedule)	<b>55b</b>	<b>55c</b>	
<b>56</b> Investments - other (attach schedule)		<b>56</b>		
<b>57a</b> Land, buildings, and equipment basis	<b>57a</b>			
<b>b</b> Less accumulated depreciation (attach schedule)	<b>57b</b>	<b>57c</b>		
<b>58</b> Other assets (describe <input type="checkbox"/> GOVERNMENT PROMISSORY NOTES )	NONE	<b>58</b>	68,969,352.	
<b>59</b> <b>Total assets</b> (must equal line 74) Add lines 45 through 58	2,672,556,813.	<b>59</b>	3,034,453,640.	
<b>Liabilities</b>	<b>60</b> Accounts payable and accrued expenses	4,235,532.	<b>60</b>	5,026,877.
	<b>61</b> Grants payable	1,110,086,815.	<b>61</b>	1,565,032,660.
	<b>62</b> Deferred revenue		<b>62</b>	
	<b>63</b> Loans from officers, directors, trustees, and key employees (attach schedule)		<b>63</b>	
	<b>64a</b> Tax-exempt bond liabilities (attach schedule)		<b>64a</b>	
	<b>b</b> Mortgages and other notes payable (attach schedule)		<b>64b</b>	
	<b>65</b> Other liabilities (describe <input type="checkbox"/> )		<b>65</b>	
<b>66</b> <b>Total liabilities.</b> Add lines 60 through 65	1,114,322,347.	<b>66</b>	1,570,059,537.	
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74</b>			
	<b>67</b> Unrestricted	1,558,234,466.	<b>67</b>	1,464,394,103.
	<b>68</b> Temporarily restricted		<b>68</b>	
	<b>69</b> Permanently restricted		<b>69</b>	
	<b>Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 70 through 74</b>			
	<b>70</b> Capital stock, trust principal, or current funds		<b>70</b>	
	<b>71</b> Paid-in or capital surplus, or land, building, and equipment fund		<b>71</b>	
	<b>72</b> Retained earnings, endowment, accumulated income, or other funds		<b>72</b>	
	<b>73</b> <b>Total net assets or fund balances</b> (add lines 67 through 69 or lines 70 through 72, column (A) must equal line 19, column (B) must equal line 21)	1,558,234,466.	<b>73</b>	1,464,394,103.
<b>74</b> <b>Total liabilities and net assets/fund balances.</b> Add lines 66 and 73	2,672,556,813.	<b>74</b>	3,034,453,640.	

**Part IV-A. Reconciliation of Revenue per Audited Financial Statements With Revenue per Return (See the instructions)**

<b>a</b>	Total revenue, gains, and other support per audited financial statements. . . . .	<b>a</b>	1489271107.
<b>b</b>	Amounts included on line <b>a</b> but not on Part I, line 12		
<b>1</b>	Net unrealized gains on investments . . . STATEMENT 1 . . . . .	<b>b1</b>	56,485,861.
<b>2</b>	Donated services and use of facilities. . . . .	<b>b2</b>	11,825,377.
<b>3</b>	Recoveries of prior year grants . . . . .	<b>b3</b>	
<b>4</b>	Other (specify) _____	<b>b4</b>	
	Add lines <b>b1</b> through <b>b4</b> . . . . .	<b>b</b>	68,311,238.
<b>c</b>	Subtract line <b>b</b> from line <b>a</b> . . . . .	<b>c</b>	1420959869.
<b>d</b>	Amounts included on Part I, line 12, but not on line <b>a</b> :		
<b>1</b>	Investment expenses not included on Part I, line 6b . . . . .	<b>d1</b>	
<b>2</b>	Other (specify) _____	<b>d2</b>	
	Add lines <b>d1</b> and <b>d2</b> . . . . .	<b>d</b>	
<b>e</b>	<b>Total revenue</b> (Part I, line 12) Add lines <b>c</b> and <b>d</b> . . . . .	<b>e</b>	1420959869.

<b>Part IV-B</b>	<b>Reconciliation of Expenses per Audited Financial Statements With Expenses per Return</b>
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<b>a</b>	Total expenses and losses per audited financial statements . . . . .	<b>a</b>	1583111470.
<b>b</b>	Amounts included on line <b>a</b> but not on Part I, line 17		
<b>1</b>	Donated services and use of facilities . . . . .	<b>b1</b>	11,825,377.
<b>2</b>	Prior year adjustments reported on Part I, line 20 . . . . .	<b>b2</b>	
<b>3</b>	Losses reported on Part I, line 20 . . . . .	<b>b3</b>	
<b>4</b>	Other (specify) -----	<b>b4</b>	
	Add lines <b>b1</b> through <b>b4</b> . . . . .	<b>b</b>	11,825,377.
<b>c</b>	Subtract line <b>b</b> from line <b>a</b> . . . . .	<b>c</b>	1571286093.
<b>d</b>	Amounts included on Part I, line 17, but not on line <b>a</b> :		
<b>1</b>	Investment expenses not included on Part I, line 6b . . . . .	<b>d1</b>	
<b>2</b>	Other (specify) -----	<b>d2</b>	
	Add lines <b>d1</b> and <b>d2</b> . . . . .	<b>d</b>	
<b>e</b>	<b>Total expenses</b> (Part I, line 17) Add lines <b>c</b> and <b>d</b> . . . . .	<b>e</b>	1571286093.

**Part V** **Current Officers, Directors, Trustees, and Key Employees** (List each person who was an officer, director, trustee, or key employee at any time during the year even if they were not compensated ) (See the instructions )

[illegible]

Yes	No
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75b	X
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75c	X
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75d	x	
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[illegible]

Yes	No
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76		X
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77	X	

78a	X
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78b	N/A
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79		X
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80a	X
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81b	N/A
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**Part VI Other Information (continued)**

	Yes	No
<b>82 a</b> Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?	<b>82a</b> X	
<b>b</b> If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II (See instructions in Part III).	<b>82b</b> 11,825,377.	
<b>83 a</b> Did the organization comply with the public inspection requirements for returns and exemption applications?	<b>83a</b> X	
<b>b</b> Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	<b>83b</b> N/A	
<b>84 a</b> Did the organization solicit any contributions or gifts that were not tax deductible?	<b>84a</b>	X
<b>b</b> If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	<b>84b</b> N/A	
<b>85 501(c)(4), (5), or (6) organizations</b> <b>a</b> Were substantially all dues nondeductible by members?	<b>85a</b> N/A	
<b>b</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less?	<b>85b</b> N/A	
If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year.		
<b>c</b> Dues, assessments, and similar amounts from members	<b>85c</b> N/A	
<b>d</b> Section 162(e) lobbying and political expenditures	<b>85d</b> N/A	
<b>e</b> Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices	<b>85e</b> N/A	
<b>f</b> Taxable amount of lobbying and political expenditures (line 85d less 85e)	<b>85f</b> N/A	
<b>g</b> Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	<b>85g</b> N/A	
<b>h</b> If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	<b>85h</b> N/A	
<b>86 501(c)(7) orgs</b> Enter <b>a</b> Initiation fees and capital contributions included on line 12	<b>86a</b> N/A	
<b>b</b> Gross receipts, included on line 12, for public use of club facilities	<b>86b</b> N/A	
<b>87 501(c)(12) orgs</b> Enter <b>a</b> Gross income from members or shareholders	<b>87a</b> N/A	
<b>b</b> Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	<b>87b</b> N/A	
<b>88</b> At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Part IX.	<b>88</b>	X
<b>89 a 501(c)(3) organizations</b> Enter Amount of tax imposed on the organization during the year under section 4911 <b>NONE</b> , section 4912 <b>NONE</b> , section 4955 <b>NONE</b>		
<b>b 501(c)(3) and 501(c)(4) orgs</b> Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction	<b>89b</b>	X
<b>c</b> Enter Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958		NONE
<b>d</b> Enter Amount of tax on line 89c, above, reimbursed by the organization		NONE
<b>90 a</b> List the states with which a copy of this return is filed <b>SEE STATEMENT 5</b>		
<b>b</b> Number of employees employed in the pay period that includes March 12, 2005 (See instructions)	<b>90b</b> NONE	
<b>91 a</b> The books are in care of <b>BARRY GREENE</b> Telephone no <b>41-22-791-1765</b>		
Located at <b>CHEMIN DE BLANDONNET 8 GENEVA, SWITZ.,</b> ZIP + 4		
<b>b</b> At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	<b>91b</b>	X
If "Yes," enter the name of the foreign country		
See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts		
<b>c</b> At any time during the calendar year, did the organization maintain an office outside of the United States?	<b>91c</b> X	
If "Yes," enter the name of the foreign country <b>SWITZERLAND</b>		
<b>92 Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041 - Check here</b>		<input type="checkbox"/>
and enter the amount of tax-exempt interest received or accrued during the tax year	<b>92</b>	N/A

**Part VII Analysis of Income-Producing Activities (See the instructions.)**

Note: Enter gross amounts unless otherwise indicated.

	Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclusion code	(D) Amount	
93 Program service revenue					
a _____					
b _____					
c _____					
d _____					
e _____					
f Medicare/Medicaid payments . . . . .					
g Fees and contracts from government agencies . . . . .					
94 Membership dues and assessments . . . . .					
95 Interest on savings and temporary cash investments . . . . .					
96 Dividends and interest from securities . . . . .			14	58,941,240.	
97 Net rental income or (loss) from real estate					
a debt-financed property . . . . .					
b not debt-financed property . . . . .					
98 Net rental income or (loss) from personal property . . . . .					
99 Other investment income . . . . .					
100 Gain or (loss) from sales of assets other than inventory					
101 Net income or (loss) from special events . . . . .					
102 Gross profit or (loss) from sales of inventory . . . . .					
103 Other revenue a _____					
b _____					
c _____					
d _____					
e _____					
104 Subtotal (add columns (B), (D), and (E)) . . . . .				58,941,240.	
105 Total (add line 104, columns (B), (D), and (E)) . . . . .					58,941,240.

Note: Line 105 plus line 1d, Part I, should equal the amount on line 12, Part I

**Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes (See the instructions.)**

Line No.	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes)
N/A	

**Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities (See the instructions.)**

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
N/A	%			
	%			
	%			
	%			

**Part X Information Regarding Transfers Associated with Personal Benefit Contracts (See the instructions.)**

- (a) Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No
- (b) Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ☐ Yes ☒ No

Note: If "Yes" to (b), file Form 8870 and Form 4720 (see instructions.)

<b>Please Sign Here</b>	Under penalties of perjury, I declare that I have examined this return and belief, it is true, correct, and complete Declaration of preparer
	<p>Signature of officer</p> <p><u>RICHARD G.A. FEACHEM, Esq.</u></p> <p>Type or print name and title</p>
<b>Paid Preparer's Use Only</b>	<p>Preparer's signature <u>Jennifer Becker Harris</u></p> <p>Firm's name (or yours if self-employed), address, and ZIP + 4 <u>CLARK NUBER P.S.</u> <u>10900 NE 4TH, SUITE</u> <u>BELLEVUE, WA</u></p>



**SCHEDULE A**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Organization Exempt Under Section 501(c)(3)**

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n),  
or 4947(a)(1) Nonexempt Charitable Trust

**Supplementary Information - (See separate instructions.)**

▶ **MUST** be completed by the above organizations and attached to their Form 990 or 990-EZ

OMB No 1545-0047

**2005**

Name of the organization **THE GLOBAL FUND TO FIGHT AIDS,  
TUBERCULOSIS & MALARIA**

Employer identification number  
**98-0380092**

**Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees**  
(See page 1 of the instructions. List each one. If there are none, enter "None.")

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
NONE				
Total number of other employees paid over \$50,000 . . ▶		NONE		

**Part II-A Compensation of the Five Highest Paid Independent Contractors for Professional Services**  
(See page 2 of the instructions. List each one (whether individuals or firms). If there are none, enter "None.")

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
STATEMENT 8		
Total number of others receiving over \$50,000 for professional services . . . . . ▶		15

**Part II-B Compensation of the Five Highest Paid Independent Contractors for Other Services**  
(List each contractor who performed services other than professional services, whether individuals or firms. If there are none, enter "None." See page 2 of the instructions.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
STATEMENT 8		
Total number of other contractors receiving over \$50,000 for other services . . . . . ▶		NONE

For Paperwork Reduction Act Notice, see the Instructions for Form 990 and Form 990-EZ.

Schedule A (Form 990 or 990-EZ) 2005

**Part III** Statements About Activities (See page 2 of the instructions.)

	Yes	No
1 During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities ► \$ _____ (Must equal amounts on line 38, Part VI-A, or line 1 of Part VI-B) . . . . .		X
Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities . . . . .		
2 During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions) . . . . .		
a Sale, exchange, or leasing of property? . . . . .	2a	X
b Lending of money or other extension of credit? . . . . .	2b	X
c Furnishing of goods, services, or facilities? . . . . .	2c	X
d Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)? . SEE STATEMENT 7 . . . . .	2d	X
e Transfer of any part of its income or assets? . . . . .	2e	X
3a Do you make grants for scholarships, fellowships, student loans, etc? (If "Yes," attach an explanation of how you determine that recipients qualify to receive payments) . . . . .	3a	X
b Do you have a section 403(b) annuity plan for your employees? . . . . .	3b	X
c During the year, did the organization receive a contribution of qualified real property interest under section 170(h)? . . . . .	3c	X
4a Did you maintain any separate account for participating donors where donors have the right to provide advice on the use or distribution of funds? . . . . .	4a	X
b Do you provide credit counseling, debt management, credit repair, or debt negotiation services? . . . . .	4b	X

**Part IV** Reason for Non-Private Foundation Status (See pages 3 through 6 of the instructions.)The organization is not a private foundation because it is (Please check only **ONE** applicable box.)

- 5 ☐ A church, convention of churches, or association of churches Section 170(b)(1)(A)(i)
- 6 ☐ A school Section 170(b)(1)(A)(ii) (Also complete Part V)
- 7 ☐ A hospital or a cooperative hospital service organization Section 170(b)(1)(A)(iii)
- 8 ☐ A Federal, state, or local government or governmental unit Section 170(b)(1)(A)(v)
- 9 ☐ A medical research organization operated in conjunction with a hospital Section 170(b)(1)(A)(iii) Enter the hospital's name, city, and state ► \_\_\_\_\_
- 10 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit Section 170(b)(1)(A)(iv) (Also complete the Support Schedule in Part IV-A)
- 11a ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public Section 170(b)(1)(A)(vi) (Also complete the Support Schedule in Part IV-A)
- 11b ☐ A community trust Section 170(b)(1)(A)(vi) (Also complete the Support Schedule in Part IV-A)
- 12 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2) (Also complete the Support Schedule in Part IV-A)
- 13 ☐ An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations described in (1) lines 5 through 12 above, or (2) section 501(c)(4), (5), or (6), if they meet the test of section 509(a)(2) Check the box that describes the type of supporting organization ► ☐ Type 1 ☐ Type 2 ☐ Type 3

Provide the following information about the supported organizations (See page 6 of the instructions.)

(a) Name(s) of supported organization(s)	(b) Line number from above

- 14 ☐ An organization organized and operated to test for public safety Section 509(a)(4) (See page 6 of the instructions)

**Part IV-A Support Schedule** (Complete only if you checked a box on line 10, 11, or 12) **Use cash method of accounting.****Note:** You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting

Calendar year (or fiscal year beginning in)	(a) 2004	(b) 2003	(c) 2002	(d) 2001	(e) Total
<b>15</b> Gifts, grants, and contributions received (Do not include unusual grants. See line 28) . . . . .	1251061800.	1341481831.	652834684.		3245378315.
<b>16</b> Membership fees received . . . . .					
<b>17</b> Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose . . . . .					
<b>18</b> Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975 . . . . .	33,819,088.	28,235,044.	10,078,303.		72,132,435.
<b>19</b> Net income from unrelated business activities not included in line 18 . . . . .					
<b>20</b> Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf . . . . .					
<b>21</b> The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge . . . . .					
<b>22</b> Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets . . . . .					
<b>23</b> Total of lines 15 through 22 . . . . .	1284880888.	1369716875.	662912987.		3317510750.
<b>24</b> Line 23 minus line 17. . . . .	1284880888.	1369716875.	662912987.		3317510750.
<b>25</b> Enter 1% of line 23. . . . .	12,848,809.	13,697,169.	6,629,130.		
<b>26 Organizations described on lines 10 or 11:</b> a Enter 2% of amount in column (e), line 24 . . . . .				<b>26a</b>	66,350,215.
b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2001 through 2004 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts . . . . .				<b>26b</b>	83,649,785.
c Total support for section 509(a)(1) test. Enter line 24, column (e) . . . . .				<b>26c</b>	3317510750.
d Add: Amounts from column (e) for lines 18 <u>72,132,435.</u> 19 <u>                    </u> 22 <u>                    </u> 26b <u>83,649,785.</u> . . . . .				<b>26d</b>	155782220.
e Public support (line 26c minus line 26d total) . . . . .				<b>26e</b>	3161728530.
f Public support percentage (line 26e (numerator) divided by line 26c (denominator)) . . . . .				<b>26f</b>	95.3042 %
<b>27 Organizations described on line 12:</b> a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person." Do not file this list with your return. Enter the sum of such amounts for each year NOT APPLICABLE (2004) _____ (2003) _____ (2002) _____ (2001) _____ b For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year (2004) _____ (2003) _____ (2002) _____ (2001) _____ c Add: Amounts from column (e) for lines 15 _____ 16 _____ 17 _____ 20 _____ 21 _____ . . . . .				<b>27c</b>	
d Add: Line 27a total _____ and line 27b total _____ . . . . .				<b>27d</b>	
e Public support (line 27c total minus line 27d total) . . . . .				<b>27e</b>	
f Total support for section 509(a)(2) test. Enter amount from line 23, column (e) . . . . .				<b>27f</b>	
g Public support percentage (line 27e (numerator) divided by line 27f (denominator)) . . . . .				<b>27g</b>	%
h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator)) . . . . .				<b>27h</b>	%
<b>28 Unusual Grants:</b> For an organization described in line 10, 11, or 12 that received any unusual grants during 2001 through 2004, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15 . . . . .					

**Part V Private School Questionnaire** (See page 7 of the instructions )

NOT APPLICABLE

(To be completed ONLY by schools that checked the box on line 6 in Part IV)

	Yes	No
<b>29</b> Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? . . . . .	<b>29</b>	
<b>30</b> Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? . . . . .	<b>30</b>	
<b>31</b> Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? . . . . . If "Yes," please describe, if "No," please explain (If you need more space, attach a separate statement )	<b>31</b>	
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<b>32</b> Does the organization maintain the following		
<b>a</b> Records indicating the racial composition of the student body, faculty, and administrative staff? . . . . .	<b>32a</b>	
<b>b</b> Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? . . . . .	<b>32b</b>	
<b>c</b> Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? . . . . .	<b>32c</b>	
<b>d</b> Copies of all material used by the organization or on its behalf to solicit contributions? . . . . .	<b>32d</b>	
If you answered "No" to any of the above, please explain (If you need more space, attach a separate statement )		
-----		
-----		
<b>33</b> Does the organization discriminate by race in any way with respect to		
<b>a</b> Students' rights or privileges? . . . . .	<b>33a</b>	
<b>b</b> Admissions policies? . . . . .	<b>33b</b>	
<b>c</b> Employment of faculty or administrative staff? . . . . .	<b>33c</b>	
<b>d</b> Scholarships or other financial assistance? . . . . .	<b>33d</b>	
<b>e</b> Educational policies? . . . . .	<b>33e</b>	
<b>f</b> Use of facilities? . . . . .	<b>33f</b>	
<b>g</b> Athletic programs? . . . . .	<b>33g</b>	
<b>h</b> Other extracurricular activities? . . . . .	<b>33h</b>	
If you answered "Yes" to any of the above, please explain (If you need more space, attach a separate statement )		
-----		
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-----		
<b>34 a</b> Does the organization receive any financial aid or assistance from a governmental agency? . . . . .	<b>34a</b>	
<b>b</b> Has the organization's right to such aid ever been revoked or suspended? . . . . .	<b>34b</b>	
If you answered "Yes" to either 34a or b, please explain using an attached statement		
-----		
<b>35</b> Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," attach an explanation . . . . .	<b>35</b>	

**Part VI-A Lobbying Expenditures by Electing Public Charities** (See page 9 of the instructions.)(To be completed **ONLY** by an eligible organization that filed Form 5768) **NOT APPLICABLE**Check ☐ a ☐ if the organization belongs to an affiliated group Check ☐ b ☐ if you checked "a" and "limited control" provisions apply**Limits on Lobbying Expenditures**

(The term "expenditures" means amounts paid or incurred.)

	(a) Affiliated group totals	(b) To be completed for ALL electing organizations
36 Total lobbying expenditures to influence public opinion (grassroots lobbying)	36	
37 Total lobbying expenditures to influence a legislative body (direct lobbying)	37	
38 Total lobbying expenditures (add lines 36 and 37)	38	
39 Other exempt purpose expenditures	39	
40 Total exempt purpose expenditures (add lines 38 and 39)	40	
41 Lobbying nontaxable amount. Enter the amount from the following table -		
<b>If the amount on line 40 is -</b>		
No, over \$500,000	20% of the amount on line 40	
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	
Over \$17,000,000	\$1,000,000	
<b>The lobbying nontaxable amount is -</b>		
42 Grassroots nontaxable amount (enter 25% of line 41)	42	
43 Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36	43	
44 Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38	44	

**Caution:** If there is an amount on either line 43 or line 44, you must file Form 4720.**4-Year Averaging Period Under Section 501(h)**

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.)

See the instructions for lines 45 through 50 on page 11 of the instructions.)

	<b>Lobbying Expenditures During 4-Year Averaging Period</b>				
Calendar year (or fiscal year beginning in) ▶	(a) 2005	(b) 2004	(c) 2003	(d) 2002	(e) Total
Lobbying nontaxable amount					
45					
Lobbying ceiling amount (150% of line 45(e))					
46					
Total lobbying expenditures					
Grassroots nontaxable amount					
48					
Grassroots ceiling amount (150% of line 48(e))					
49					
Grassroots lobbying expenditures					
50					

**Part VI-B Lobbying Activity by Nonelecting Public Charities**

(For reporting only by organizations that did not complete Part VI-A) (See page 11 of the instructions.)

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of

	Yes	No	Amount
a Volunteers		X	
b Paid staff or management (Include compensation in expenses reported on lines c through h)		X	
c Media advertisements		X	
d Mailings to members, legislators, or the public		X	
e Publications, or published or broadcast statements		X	
f Grants to other organizations for lobbying purposes		X	
g Direct contact with legislators, their staffs, government officials, or a legislative body		X	
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means		X	
i Total lobbying expenditures (Add lines c through h)			NONE

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities.



FORM 990, PART I - OTHER INCREASES IN FUND BALANCES  
=====DESCRIPTION  
-----AMOUNT  
-----

NET UNREALIZED FOREIGN EXCHANGE GAIN ON  
CONTRIBUTIONS RECEIVABLE AND PROMISSORY  
NOTES TO BE ENCASHED.

56,485,861.

TOTAL

-----  
56,485,861.  
=====

List of Grants and Contributions Paid

Grantee's Name & Country	Relationship	Purpose of Grant	Paid Amount	Tax Status of Recipient	Was Grant Approved, but not Paid?	Approved Amount
The Ministry of Health, Islamic Republic of Afghanistan	Unrelated	T	\$ 628,166 00	Foreign	Grant disbursed in stage payments	\$ 2,339,323 00
Angola - The United Nations Development Programme	Unrelated	M	\$ 19,510,833 00	Foreign	Grant disbursed in stage payments	\$ 28,473,354 00
Angola - The United Nations Development Programme	Unrelated	T	\$ 3,591,130 00	Foreign	Grant disbursed in stage payments	\$ 7,350,590 00
Angola - The United Nations Development Programme	Unrelated	H	\$ 7,630,216 00	Foreign	Grant disbursed in stage payments	\$ 27,670,810 00
The United Nations Development Programme	Unrelated	H	\$ (2,783,081 00)	Foreign	Grant disbursed in stage payments	\$ (2,783,081 00)
UBATEC S A , Argentina	Unrelated	H	\$ 2,265,950 00	Foreign	Grant disbursed in stage payments	\$ 2,783,081 00
UBATEC S A , Argentina	Unrelated	H	\$ -	Foreign	Grant disbursed in stage payments	\$ 13,889,174 00
World Vision International - Armenia Branch	Unrelated	H	\$ 1,255,941 00	Foreign	Grant disbursed in stage payments	\$ 4,083,250 00
Azerbaijan, Ministry of Health	Unrelated	H	\$ 965,638 00	Foreign	Grant disbursed in stage payments	\$ 6,098,600 00
The United Nations Development Programme	Unrelated	M	\$ 434,553 00	Foreign	Grant disbursed in stage payments	\$ 583,965 00
The United Nations Development Programme	Unrelated	T	\$ 618,170 50	Foreign	Grant disbursed in stage payments	\$ 930,700 00
The United Nations Development Programme	Unrelated	H	\$ 2,163,247 00	Foreign	Grant disbursed in stage payments	\$ 5,976,228 00
Conseil National de Lutte Contre le SIDA	Unrelated	H	\$ 3,338,500 00	Foreign	Grant disbursed in stage payments	\$ 3,780,000 00
Burundi - Programme National Lèpre & T B	Unrelated	T	\$ 648,945 00	Foreign	Grant disbursed in stage payments	\$ 1,887,175 00
The MOF, Dep't of Aid and Debt Mg't/Royal Gov't of Bhutan	Unrelated	M	\$ 503,587 00	Foreign	Grant disbursed in stage payments	\$ 1,000,957 00
The MOF, Dep't of Aid and Debt Mg't/Royal Gov't of Bhutan	Unrelated	T	\$ 196,216 00	Foreign	Grant disbursed in stage payments	\$ 560,568 00
The United Nations Development Programme	Unrelated	H	\$ 572,880 00	Foreign	Grant disbursed in stage payments	\$ 16,705,731 00
The United Nations Development Programme	Unrelated	M	\$ 1,872,782 00	Foreign	Grant disbursed in stage payments	\$ 10,592,816 00
The MOH of the Government of the Kingdom of Cambodia	Unrelated	H	\$ 1,339,395 00	Foreign	Grant disbursed in stage payments	\$ 4,472,091 00
The MOH of the Government of the Kingdom of Cambodia	Unrelated	H	\$ 2,824,061 00	Foreign	Grant disbursed in stage payments	\$ 8,794,982 00
The MOH of the Government of the Kingdom of Cambodia	Unrelated	M	\$ 2,892,279 00	Foreign	Grant disbursed in stage payments	\$ 5,221,242 00
Consejo de las Américas	Unrelated	H	\$ 6,909,299 00	Foreign	Grant disbursed in stage payments	\$ 24,485,318 00
The CCDCP of the Govern of the People's Republic of China	Unrelated	T	\$ 6,472,538 00	Foreign	Grant disbursed in stage payments	\$ 22,700,000 00
The CCDCP of the Govern of the People's Republic of China	Unrelated	M	\$ 1,023,466 00	Foreign	Grant disbursed in stage payments	\$ 2,882,997 00
The CCDCP of the Govern of the People's Republic of China	Unrelated	T	\$ 9,592,370 00	Foreign	Grant disbursed in stage payments	\$ 27,890,000 00
The CCDCP of the Govern of the People's Republic of China	Unrelated	H	\$ 8,246,620 00	Foreign	Grant disbursed in stage payments	\$ 23,936,918 00
CTAMS of the Government of the Republic of Costa Rica	Unrelated	H	\$ (313,823 86)	Foreign	Grant disbursed in stage payments	\$ (313,823 86)
The MOH, His Majesty's Government of Nepal	Unrelated	M	\$ (1,194,078 00)	Foreign	Grant disbursed in stage payments	\$ (1,194,078 00)
The United Nations Development Programme	Unrelated	H	\$ 4,020,451 00	Foreign	Grant disbursed in stage payments	\$ 14,687,698 00
Executive secretariat FFATM, Djibouti	Unrelated	H	\$ 3,158,850 00	Foreign	Grant disbursed in stage payments	\$ 7,271,400 00
CARE International Ecuador	Unrelated	T	\$ 1,899,390 00	Foreign	Grant disbursed in stage payments	\$ 8,901,456 00
Ministry of Health-EUR	Unrelated	H	\$ 1,232,726 34	Foreign	Grant disbursed in stage payments	\$ 6,222,500 76
HAPCO	Unrelated	H	\$ 19,390,093 00	Foreign	Grant disbursed in stage payments	\$ 41,895,884 00
The Georgia Health and Social Projects Implementation Center	Unrelated	T	\$ 796,913 00	Foreign	Grant disbursed in stage payments	\$ 1,829,218 00
The Ministry of Health of the Republic of Ghana	Unrelated	H	\$ 2,859,482 00	Foreign	Grant disbursed in stage payments	\$ 9,204,744 00
The Ministry of Health of the Republic of Ghana	Unrelated	T	\$ 827,250 00	Foreign	Grant disbursed in stage payments	\$ 3,350,115 00
The Ministry of Health of the Republic of Ghana	Unrelated	M	\$ 1,406,213 68	Foreign	Grant disbursed in stage payments	\$ 4,253,380 00
The Ministry of Health of the Republic of Ghana	Unrelated	M	\$ 12,289,282 00	Foreign	Grant disbursed in stage payments	\$ 18,561,367 00
Equatorial Guinea - United Nations Development Programme	Unrelated	H	\$ 2,132,627 00	Foreign	Grant disbursed in stage payments	\$ 4,398,764 00
Fundacion Vision Mundial Guatemala	Unrelated	M	\$ 2,710,226 00	Foreign	Grant disbursed in stage payments	\$ 9,246,975 00
The Ministry of Health of Guyana	Unrelated	T	\$ 205,405 00	Foreign	Grant disbursed in stage payments	\$ 701,125 00
The United Nations Development Programme	Unrelated	H	\$ 461,501 00	Foreign	Grant disbursed in stage payments	\$ 461,501 00



List of Grants and Contributions Paid

Grantee's Name & Country	Relationship	Purpose of Grant	Paid Amount	Tax Status of Recipient	Was Grant Approved, but not Paid?	Approved Amount
The United Nations Development Programme	Unrelated	H	\$ 2,241,413 00	Foreign	Grant disbursed in stage payments	\$ 2,241,413 00
The United Nations Development Programme	Unrelated	T	\$ 583,639 00	Foreign	Grant disbursed in stage payments	\$ 2,806,514 00
The United Nations Development Programme	Unrelated	M	\$ 695,576 00	Foreign	Grant disbursed in stage payments	\$ 3,108,090 00
Fondation SOGEBANK	Unrelated	H	\$ 7,754,937 67	Foreign	Grant disbursed in stage payments	\$ 35,547,100 00
India - Ministry of Health - Dep't Economic Affairs	Unrelated	T	\$ 437,841 00	Foreign	Grant disbursed in stage payments	\$ 3,004,034 00
The Population Foundation of India	Unrelated	H	\$ 1,857,846 00	Foreign	Grant disbursed in stage payments	\$ 4,158,465 00
India - Ministry of Health - Dep't Economic Affairs	Unrelated	H	\$ 2,972,000 00	Foreign	Grant disbursed in stage payments	\$ 21,672,559 00
India - Ministry of Finance - Dep't Economic Affairs	Unrelated	M	\$ 856,717 00	Foreign	Grant disbursed in stage payments	\$ 30,158,833 00
India - Ministry of Health - Dep't Economic Affairs	Unrelated	T	\$ 397,000 00	Foreign	Grant disbursed in stage payments	\$ 6,819,000 00
DTDC of the MOH of the Govern of the Republic of Indonesia	Unrelated	T	\$ 1,297,232 00	Foreign	Grant disbursed in stage payments	\$ 47,156,959 00
DTDC of the MOH of the Govern of the Republic of Indonesia	Unrelated	M	\$ 3,500,000 00	Foreign	Grant disbursed in stage payments	\$ 3,500,000 00
DTDC of the MOH of the Govern of the Republic of Indonesia	Unrelated	H	\$ 8,123,871 00	Foreign	Grant disbursed in stage payments	\$ 31,129,618 00
United Nations Development Programme, Iran	Unrelated	H	\$ 1,479,951 00	Foreign	Grant disbursed in stage payments	\$ 5,698,000 00
The Government of the Hashemite Kingdom of Jordan	Unrelated	H	\$ 509,519 83	Foreign	Grant disbursed in stage payments	\$ 705,300 00
RCPCof AIDS of the Govern of the Republic of Kazakhstan	Unrelated	H	\$ -	Foreign	Grant disbursed in stage payments	\$ 15,583,999 00
The Ministry of Finance of the Republic of Kenya	Unrelated	M	\$ -	Foreign	Grant disbursed in stage payments	\$ 81,749,756 00
Kosovo - UN Interim Administration	Unrelated	T	\$ 552,167 00	Foreign	Grant disbursed in stage payments	\$ 2,122,401 00
The MOH of the Govern of the Lao People's Democratic Rep	Unrelated	H	\$ 553,188 00	Foreign	Grant disbursed in stage payments	\$ 2,100,000 00
The MOH of the Govern of the Lao People's Democratic Rep	Unrelated	M	\$ 3,668,755 00	Foreign	Grant disbursed in stage payments	\$ 9,553,935 00
The MOH of the Govern of the Lao People's Democratic Rep	Unrelated	T	\$ 48,800 00	Foreign	Grant disbursed in stage payments	\$ 2,006,053 00
The MOH of the Govern of the Lao People's Democratic Rep	Unrelated	H	\$ 1,410,452 00	Foreign	Grant disbursed in stage payments	\$ 3,014,946 00
The MOH of the Govern of the Lao People's Democratic Rep	Unrelated	M	\$ 2,000,394 00	Foreign	Grant disbursed in stage payments	\$ 3,289,689 00
The MOH of the Govern of the Lao People's Democratic Rep	Unrelated	T	\$ 344,453 00	Foreign	Grant disbursed in stage payments	\$ 1,175,826 00
The Organismo Andino de Salud - Convenio Hipolito Unanue	Unrelated	M	\$ 4,063,513 00	Foreign	Grant disbursed in stage payments	\$ 15,906,747 00
The Organization Of Eastern Caribbean States	Unrelated	H	\$ 793,624 00	Foreign	Grant disbursed in stage payments	\$ 2,553,861 00
The Medical Research Council	Unrelated	M	\$ -	Foreign	Grant disbursed in stage payments	\$ 14,342,025 00
National High Council for HIV/AIDS control, Gov't of Mali	Unrelated	H	\$ 4,790,739 00	Foreign	Grant disbursed in stage payments	\$ 23,483,234 00
The Ministry of Health of the Govern of the Republic of Mali	Unrelated	T	\$ 579,691 00	Foreign	Grant disbursed in stage payments	\$ 2,563,768 00
INSTITUTO NACIONAL DE SALUD PÚBLICA (INSP)	Unrelated	H	\$ 494,087 00	Foreign	Grant disbursed in stage payments	\$ 2,181,050 00
CARIBBEAN REGIONAL NETWORK OF PEOPLE LIVING WITH HIV/AIDS	Unrelated	H	\$ 488,757 00	Foreign	Grant disbursed in stage payments	\$ 1,947,094 00
Population Services International	Unrelated	M	\$ 249,764 00	Foreign	Grant disbursed in stage payments	\$ 249,764 00
Catholic Relief Services - Madagascar	Unrelated	H	\$ 191,289 00	Foreign	Grant disbursed in stage payments	\$ 756,425 00
Population Services International	Unrelated	H	\$ 1,992,068 00	Foreign	Grant disbursed in stage payments	\$ 1,992,068 00
Ministry of Health, Madagascar	Unrelated	M	\$ 9,269,905 00	Foreign	Grant disbursed in stage payments	\$ 10,042,388 00
Population Services International	Unrelated	M	\$ 5,839,647 00	Foreign	Grant disbursed in stage payments	\$ 9,261,672 00
The Ministry of Health of the Republic of Malawi	Unrelated	M	\$ -	Foreign	Grant disbursed in stage payments	\$ 18,815,810 00
Impl. and Monitorng Unit MOH of the Republic of Moldova	Unrelated	C	\$ 1,700,000 00	Foreign	Grant disbursed in stage payments	\$ 6,461,106 00
The Ministry of Health of Mongolia	Unrelated	T	\$ 442,477 82	Foreign	Grant disbursed in stage payments	\$ 1,086,000 00
The Ministry of Health of Mongolia	Unrelated	H	\$ 526,350 35	Foreign	Grant disbursed in stage payments	\$ 1,725,480 00
The Ministry of Health of Mongolia	Unrelated	T	\$ 1,379,923 20	Foreign	Grant disbursed in stage payments	\$ 1,958,259 00
The MOH of the Government of the Kingdom of Morocco	Unrelated	H	\$ 2,091,063 00	Foreign	Grant disbursed in stage payments	\$ 4,499,948 00
The Secretariat of the Pacific Community	Unrelated	H	\$ -	Foreign	Grant disbursed in stage payments	\$ 2,127,925 00

List of Grants and Contributions Paid

Grantee's Name & Country	Relationship	Purpose of Grant	Paid Amount	Tax Status of Recipient	Was Grant Approved, but not Paid?	Approved Amount
The Secretariat of the Pacific Community	Unrelated	M	\$ 758,298 00	Foreign	Grant disbursed in stage payments	\$ 2,113,450 00
The Secretariat of the Pacific Community	Unrelated	T	\$ 180,059 00	Foreign	Grant disbursed in stage payments	\$ 1,039,706 00
The United Nations Development Programme, Myanmar	Unrelated	T	\$ (4,261,903 00)	Foreign	Grant disbursed in stage payments	\$ (4,261,903 00)
The United Nations Development Programme, Myanmar	Unrelated	H	\$ 19,221,525 00	Foreign	Grant disbursed in stage payments	\$ 19,221,525 00
The United Nations Development Programme, Myanmar	Unrelated	H	\$ (13,118,516 00)	Foreign	Grant disbursed in stage payments	\$ (13,118,516 00)
The United Nations Development Programme, Myanmar	Unrelated	M	\$ 9,462,062 00	Foreign	Grant disbursed in stage payments	\$ 9,462,062 00
The United Nations Development Programme, Myanmar	Unrelated	M	\$ (6,370,653 00)	Foreign	Grant disbursed in stage payments	\$ (6,370,653 00)
Population Services International	Unrelated	M	\$ -	Foreign	Grant disbursed in stage payments	\$ 1,194,078 00
The MOH, His Majesty's Government of Nepal	Unrelated	T	\$ -	Foreign	Grant disbursed in stage payments	\$ 3,354,080 00
Niger - International Federation of Red Cross	Unrelated	M	\$ 10,216,624 00	Foreign	Grant disbursed in stage payments	\$ 11,257,988 00
The United Nations Development Programme	Unrelated	T	\$ 53,504 00	Foreign	Grant disbursed in stage payments	\$ 130,000 00
Tropical Disease Foundation, Inc	Unrelated	M	\$ 962,111 00	Foreign	Grant disbursed in stage payments	\$ 4,584,783 00
Tropical Disease Foundation, Inc	Unrelated	T	\$ 1,537,758 00	Foreign	Grant disbursed in stage payments	\$ 8,003,577 00
The Dep't of Health of the Gov't of Papua New Guinea	Unrelated	H	\$ 2,628,775 00	Foreign	Grant disbursed in stage payments	\$ 8,492,240 00
Russian Healthcare Foundation	Unrelated	H	\$ 4,118,891 00	Foreign	Grant disbursed in stage payments	\$ 34,176,931 00
Russian Healthcare Foundation	Unrelated	T	\$ 4,903,992 00	Foreign	Grant disbursed in stage payments	\$ 49,436,016 00
The "Ministere de la Sante" of the Government of Rwanda	Unrelated	C	\$ 5,471,778 00	Foreign	Grant disbursed in stage payments	\$ 6,231,778 00
The "Ministere de la Sante" of the Government of Rwanda	Unrelated	S	\$ 8,198,973 00	Foreign	Grant disbursed in stage payments	\$ 14,322,867 00
The National Treasury of the Republic of South Africa	Unrelated	C	\$ 4,446,290 00	Foreign	Grant disbursed in stage payments	\$ 4,446,290 00
The National Treasury of the Republic of South Africa	Unrelated	C	\$ 1,426,375 00	Foreign	Grant disbursed in stage payments	\$ 1,426,375 00
National Dep't of Health of the Gov't of S Africa	Unrelated	C	\$ 1,374,000 00	Foreign	Grant disbursed in stage payments	\$ 8,414,000 00
The Sierra Leone National HIV/AIDS Secretariat	Unrelated	H	\$ 3,654,483 00	Foreign	Grant disbursed in stage payments	\$ 8,574,255 00
Red Cross - Sierra Leone	Unrelated	M	\$ 2,043,498 00	Foreign	Grant disbursed in stage payments	\$ 8,886,123 00
The United Nations Development Programme (UNDP), El Salvador	Unrelated	H	\$ 1,371,793 00	Foreign	Grant disbursed in stage payments	\$ 1,371,793 00
The Ministry of Health of the Government of Senegal	Unrelated	M	\$ 10,634,063 00	Foreign	Grant disbursed in stage payments	\$ 23,179,297 00
Somalia - United Nations Children's Fund	Unrelated	H	\$ 4,111,582 00	Foreign	Grant disbursed in stage payments	\$ 10,004,644 00
The Ministry of Health	Unrelated	M	\$ 338,567 00	Foreign	Grant disbursed in stage payments	\$ 1,322,367 00
Lanka Jatika Sarvodaya Shramadana Sangamaya	Unrelated	M	\$ 128,975 00	Foreign	Grant disbursed in stage payments	\$ 797,200 00
United Nations Development Programme, Sao Tome & Principe	Unrelated	M	\$ 1,051,345 11	Foreign	Grant disbursed in stage payments	\$ 1,941,359 00
The United Nations Development Programme, Sudan	Unrelated	M	\$ 8,263,670 16	Foreign	Grant disbursed in stage payments	\$ 14,237,853 00
The United Nations Development Programme, Sudan	Unrelated	H	\$ 3,228,819 00	Foreign	Grant disbursed in stage payments	\$ 7,842,140 00
The United Nations Development Programme, Sudan	Unrelated	H	\$ 3,721,345 00	Foreign	Grant disbursed in stage payments	\$ 8,817,170 00
MOH - Government of the Republic of Suriname	Unrelated	H	\$ 1,127,906 00	Foreign	Grant disbursed in stage payments	\$ 2,188,432 00
NERCHA of the Government of the Kingdom of Swaziland	Unrelated	H	\$ 4,318,890 00	Foreign	Grant disbursed in stage payments	\$ 16,396,810 00
The United Nations Development Programme, Tajikistan	Unrelated	H	\$ 950,725 00	Foreign	Grant disbursed in stage payments	\$ 950,725 00
Population Services International, Togo	Unrelated	H	\$ 3,500,942 00	Foreign	Grant disbursed in stage payments	\$ 11,517,643 00
United Nations Development Programme, Togo	Unrelated	M	\$ 3,656,862 00	Foreign	Grant disbursed in stage payments	\$ 6,066,034 00
Ministry of Health, Timor Leste	Unrelated	M	\$ -	Foreign	Grant disbursed in stage payments	\$ 576,159 00
The Ministry of Health of the United Republic of Tanzania	Unrelated	M	\$ (3,168,464 00)	Foreign	Grant disbursed in stage payments	\$ (3,168,464 00)
The Ministry of Finance of the United Republic of Tanzania	Unrelated	H	\$ 34,036,797 00	Foreign	Grant disbursed in stage payments	\$ 79,741,826 00
Pact Tanzania	Unrelated	H	\$ 2,115,620 00	Foreign	Grant disbursed in stage payments	\$ 7,895,004 00
Tanzania - Population Services International	Unrelated	H	\$ 950,206 00	Foreign	Grant disbursed in stage payments	\$ 2,373,516 00

List of Grants and Contributions Paid

Grantee's Name & Country	Relationship	Purpose of Grant	Paid Amount	Tax Status of Recipient	Was Grant Approved, but not Paid?	Approved Amount
Tanzania - African Medical and Research Foundation	Unrelated	H	\$ 3,841,358 00	Foreign	Grant disbursed in stage payments	\$ 13,180,952 00
The Ministry of Finance of the United Republic of Tanzania	Unrelated	M	\$ 18,575,572 00	Foreign	Grant disbursed in stage payments	\$ 54,201,787 00
The Ministry of Health of the Government of Turkey	Unrelated	H	\$ 141,387 00	Foreign	Grant disbursed in stage payments	\$ 3,891,762 00
The MOF, Planning and Economic Development Govern of Uganda	Unrelated	M	\$ 31,149,704 00	Foreign	Grant disbursed in stage payments	\$ 66,432,148 00
The Int'l HIV/AIDS Alliance, Ukraine	Unrelated	H	\$ 7,617,116 00	Foreign	Grant disbursed in stage payments	\$ 7,617,116 00
The Int'l HIV/AIDS Alliance (EUR), Ukraine	Unrelated	H	\$ 6,919,964 06	Foreign	Grant disbursed in stage payments	\$ 67,222,546 17
Republican Sanitary-Epidemiological Surveillance, Uzbekistan	Unrelated	M	\$ 450,290 00	Foreign	Grant disbursed in stage payments	\$ 1,343,466 00
Republican DOTS Center of the Ministry of Health, Uzbekistan	Unrelated	T	\$ 2,281,738 00	Foreign	Grant disbursed in stage payments	\$ 6,056,522 00
The National AIDS Program, Republic of Yemen	Unrelated	H	\$ 886,473 00	Foreign	Grant disbursed in stage payments	\$ 2,784,684 00
National Population Council, Republic of Yemen	Unrelated	H	\$ 2,173,841 00	Foreign	Grant disbursed in stage payments	\$ 2,715,720 00
The National Tuberculosis Control Program, Republic of Yemen	Unrelated	T	\$ 1,126,743 00	Foreign	Grant disbursed in stage payments	\$ 2,579,174 00
The Churches Health Association of Zambia	Unrelated	H	\$ 6,059,882 00	Foreign	Grant disbursed in stage payments	\$ 16,225,653 00
The Churches Health Association of Zambia	Unrelated	M	\$ 938,774 00	Foreign	Grant disbursed in stage payments	\$ 2,529,900 00
The Churches Health Association of Zambia	Unrelated	T	\$ 2,952,336 00	Foreign	Grant disbursed in stage payments	\$ 8,056,728 00
The Churches Health Association of Zambia	Unrelated	H	\$ 4,036,068 00	Foreign	Grant disbursed in stage payments	\$ 12,131,468 00
Zambia National AIDS Network	Unrelated	T	\$ 107,046 00	Foreign	Grant disbursed in stage payments	\$ 1,164,676 00
The Central Board of Health of the Government of Zambia	Unrelated	H	\$ 5,395,638 62	Foreign	Grant disbursed in stage payments	\$ 11,091,640 00
The Churches Health Association of Zambia	Unrelated	H	\$ 4,839,353 00	Foreign	Grant disbursed in stage payments	\$ 8,487,920 00
Zambia National AIDS Network	Unrelated	H	\$ 1,912,195 00	Foreign	Grant disbursed in stage payments	\$ 4,814,840 00
Zambia - Ministry of Finance & National Planning	Unrelated	H	\$ 912,162 00	Foreign	Grant disbursed in stage payments	\$ 2,376,376 00
The Central Board of Health of the Government of Zambia	Unrelated	M	\$ 4,810,017 00	Foreign	Grant disbursed in stage payments	\$ 14,450,063 00
The Churches Health Association of Zambia	Unrelated	M	\$ 3,312,557 00	Foreign	Grant disbursed in stage payments	\$ 5,829,887 00
Min Health and Social Welfare Revolutionary Gov of Zanzibar	Unrelated	M	\$ -	Foreign	Grant disbursed in stage payments	\$ 371,860 00
The United Nations Development Programme	Unrelated	T	\$ 491,451 00	Foreign	Grant disbursed in stage payments	\$ 1,217,032 00
Zimbabwe - United Nations Development Program	Unrelated	H	\$ 4,333,341 00	Foreign	Grant disbursed in stage payments	\$ 10,300,000 00

Total Paid \$ 463,287,434.48

Total Approved \$ 1,524,184,609.07  
Discounting to net present value (SFAS 116) \$ (14,913,471.54)  
\$ 1,509,271,137.53

## FORM 990, PART III - ORGANIZATION'S PRIMARY EXEMPT PURPOSE

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THE GLOBAL FUND TO FIGHT AIDS, TUBERCULOSIS AND MALARIA (THE "GLOBAL FUND") IS AN INDEPENDENT, NON-PROFIT FOUNDATION INCORPORATED IN GENEVA ON 22 JANUARY 2002. THE PURPOSE OF THE GLOBAL FUND IS TO ATTRACT AND DISBURSE ADDITIONAL RESOURCES TO PREVENT AND TREAT AIDS, TUBERCULOSIS AND MALARIA. THE FUND PROVIDES GRANTS TO LOCALLY-DEVELOPED PROGRAMS, WORKING IN CLOSE COLLABORATION WITH GOVERNMENTS, NONGOVERNMENTAL ORGANIZATIONS, THE PRIVATE SECTOR, DEVELOPMENT AGENCIES AND THE COMMUNITIES AFFECTED BY THESE DISEASES.

THE GLOBAL FUND HAS BEEN FOUNDED ON THE FOLLOWING PRINCIPLES:

- \* RELY ON LOCAL EXPERTS TO IMPLEMENT PROGRAMS DIRECTLY;
- \* MAKE AVAILABLE AND LEVERAGE ADDITIONAL FINANCIAL RESOURCES TO COMBAT THE THREE DISEASES;
- \* SUPPORT PROGRAMS THAT REFLECT NATIONAL OWNERSHIP AND RESPECT COUNTRY-LED FORMULATION AND IMPLEMENTATION PROCESSES;
- \* OPERATE IN A BALANCED MANNER IN TERMS OF DIFFERENT REGIONS, DISEASES AND INTERVENTIONS;
- \* PURSUE AN INTEGRATED AND BALANCED APPROACH COVERING PREVENTION, TREATMENT AND CARE, AND SUPPORT IN DEALING WITH THE THREE DISEASES;
- \* EVALUATE PROPOSALS THROUGH INDEPENDENT REVIEW PROCESSES BASED ON THE MOST APPROPRIATE SCIENTIFIC AND TECHNICAL STANDARDS THAT TAKE INTO ACCOUNT LOCAL REALITIES AND PRIORITIES;
- \* SEEK TO ESTABLISH A SIMPLIFIED, RAPID, INNOVATIVE GRANT-MAKING PROCESS AND OPERATE IN A TRANSPARENT AND ACCOUNTABLE MANNER BASED ON CLEARLY DEFINED RESPONSIBILITIES. ONE ACCOUNTABILITY MECHANISM IS THE USE OF LOCAL FUND AGENTS TO ASSESS LOCAL CAPACITY TO ADMINISTER AND MANAGE THE IMPLEMENTATION OF FUNDED PROGRAMS.

FORM 990, PART VI - CHANGES TO ORGANIZING OR GOVERNING DOCUMENT  
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SEE THE REVISED BY-LAWS AND BOARD OPERATING PROCEDURES ATTACHED.

FORM 990, PART VI, LINE 90A - STATES  
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AL, AK, AS, AZ, AR, AA, AE, AP, CA, CO, MP, CT, DE, DC, FM, FL, GA, GU,  
HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NV, NH, NJ, NM,  
NY, NC, ND, OH, OK, OR, PW, PA, PR, RI, SC, SD, TN, TX, VI, UT, VT, VA, WA, WV, WI, WY

The Global Fund to Fight AIDS, Tuberculosis and Malaria: 98-0380092  
For the period ended: December 31, 2005

Form 990 Part 11-Other Expenses

Description	TOTAL	Program Services	Management & General	Fundraising
Local Fund Agent fees	19,035,568	19,035,568	-	-
Trustee/Administration fees	3,285,986	2,792,993	492,993	-
Other professional fees	2,346,159	2,055,232	216,726	74,201
IT infrastructure	633,782	521,212	50,354	62,216
Office infrastructure	1,970,279	1,615,629	157,622	197,028
<p>Personnel and Administrative Services to support the operations of the Global Fund are provided by the World Health Organization (WHO) under an agreement between WHO and the Global Fund. The Global Fund bears in full the cost of these personnel.</p>				
Wages paid for services of contract personnel	21,088,603	16,821,372	2,218,795	2,048,436
Benefit plans: pension, health and accident insurance for services of contract personnel	1,890,989	1,463,443	230,412	197,134
Relocation costs on appointment and separation paid for services of contract personnel	1,447,888	1,263,195	139,997	44,696
SUB-TOTALS	51,699,254	45,568,644	3,506,899	2,623,711
Less: compensation of officers, directors, etc.	1,606,140	1,029,059	253,665	323,416
TOTALS	50,093,114	44,539,585	3,253,234	2,300,295

The Global Fund to Fight AIDS, Tuberculosis & Malaria  
 EIN 98-0380092  
 For the Year Ended December 31, 2005  
 Form 990, Part V - List officers, Directors, and Trustees

Name	Title	Average Hours/Week	Compensation	Benefits	Expenses & Allowances
<b>Dr. Richard Feachem</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Executive Director	>50 Hrs/wk	220,557	22,189	115,216
<b>Ms. Helen Evans (213 days)</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland (from May 2004)	Deputy Executive Director	>50 Hrs/wk	100,247	33,197	None
<b>Mr. Brad Herbert (330 days)</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Chief of Operations	>50 Hrs/wk	177,437	53,319	None
<b>Mr. John Burke</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland (from May 2004)	Chief Administrati ve Officer	>50 Hrs/wk	177,318	59,260	12,181
<b>Mr. Barry Greene</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Chief Financial Officer	>50 Hrs/wk	154,131	46,931	12,138
<b>Dr. Christoph Benn</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Director, External Relations	>50 Hrs/wk	168,590	53,284	None
<b>Dr. Bernhard Schwartländer</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Director, Strategic Information & Evaluation	>50 Hrs/wk	151,025	49,120	None
<b>Dr. Ernest Loevinsohn</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Board Member	<10 Hrs/wk	None	None	None
<b>Ms. Anandi Yuravaj</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Board Member	<10 Hrs/wk	None	None	None



The Global Fund to Fight AIDS, Tuberculosis & Malaria  
 EIN 98-0380092  
 For the Year Ended December 31, 2005  
 Form 990, Part V - List officers, Directors, and Trustees

Name	Title	Average Hours/Week	Compensation	Benefits	Expenses & Allowances
<b>Mr. Peter Van Rooijen</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Board Member	<10 Hrs/wk	None	None	None
<b>Ms. Rita Arauz Molina</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Board Member	<10 Hrs/wk	None	None	None
<b>Mr. Eugen Nicolaescu</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Board Member	<10 Hrs/wk	None	None	None
<b>H.E. Mr. Abdallah Abdillahi Miguil</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland (until May 2004)	Board Member	<10 Hrs/wk	None	None	None
<b>Dr. Jose Viera Dias Van-Dunem</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland (from May to November 2004)	Board Member	<10 Hrs/wk	None	None	None
<b>Mr. Serge Tomasi</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland (from November 2004)	Board Member	<10 Hrs/wk	None	None	None
<b>Dr. Carol e Presern</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Board Member	<10 Hrs/wk	None	None	None
<b>Dr. Lieve Fransen</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Board Member, Vice-chair of the Board	<10 Hrs/wk	None	None	None
<b>Mr. Giuseppe Deodato</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Board Member	<10 Hrs/wk	None	None	None

The Global Fund to Fight AIDS, Tuberculosis & Malaria

EIN 98-0380092

For the Year Ended December 31, 2005

Form 990, Part V - List officers, Directors, and Trustees

Name	Title	Average Hours/Week	Compensation	Benefits	Expenses & Allowances
<b>Mr. Masauru Tsuji</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Board Member	<10 Hrs/wk	None	None	None
<b>Dr. Carol Jacobs</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Board Member, Chair of the Board	<10 Hrs/wk	None	None	None
<b>Dr. Helen Gayle</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Board Member	<10 Hrs/wk	None	None	None
<b>Mr. Rajat Gupta</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Board Member	<10 Hrs/wk	None	None	None
<b>Ambassador Casrten Staur</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland (until June 2004)	Board Member	<10 Hrs/wk	None	None	None
<b>Dr. Anbumani Ramadoss</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland (from June 2004)	Board Member	<10 Hrs/wk	None	None	None
<b>Ambassador Randall Tobias</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Board Member	<10 Hrs/wk	None	None	None
<b>Mr. Urbain Olangueno Awono</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Board Member	<10 Hrs/wk	None	None	None
<b>Dr. Huang Jiefu</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Board Member	<10 Hrs/wk	None	None	None
<b>Dr. Peter Piot</b> Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Board Member, non-voting	<10 Hrs/wk	None	None	None

The Global Fund to Fight AIDS, Tuberculosis & Malaria

EIN 98-0380092

For the Year Ended December 31, 2005

Form 990, Part V - List officers, Directors, and Trustees

Name	Title	Average Hours/Week	Compensation	Benefits	Expenses & Allowances
Dr. Jong-Wook Lee Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Board Member, non-voting	<10 Hrs/wk	None	None	None
Mr. Geoffrey Lamb Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Board Member, non-voting	<10 Hrs/wk	None	None	None
Mr. Edmond Tavernier Avenue Louis-Casai 1216 Cointrin, Geneva, Switzerland	Board Member, non-voting	<10 Hrs/wk	None	None	None
			1,149,305	317,300	139,535

**The Global Fund to Fight AIDS, Tuberculosis & Malaria**

EIN 98-030092

For the Year Ended 2005

Form 990, Schedule A, Part II-A &amp; Part II-B

**Part II-A Compensation of the Five Highest Paid Independent Contractors for Professional Services**

Name and Address	Type of Service	Compensation
THE WORLD HEALTH ORGANIZATION GENEVA, SWITZERLAND	PERSONAL CONTRACT SERVICE ADMIN FEES/SERV CONT	24,427,481 985,985
PRICEWATERHOUSE COOPERS GENEVA, SWITZERLAND	LOCAL FUND AGENT FEE	10,930,431
KPMG GENEVA, SWITZERLAND	LOCAL FUND AGENT FEE	7,172,558
THE WORLD BANK WASHINGTON, D C USA	LOCAL FUND AGENT FEE TRUSTEE FEE	75,000 2,300,000
UNOPS GENEVA, SWITZERLAND	LOCAL FUND AGENT FEE	1,600,901

**Part II-B Compensation of the Five Highest Paid Contractors for Other Services**

Name and Address	Type of Service	Compensation
MOVENPICK HOTEL GENEVA, SWITZERLAND	Various Hotel, Conference & Catering Facilities	269,661

# **THE GLOBAL FUND TO FIGHT AIDS, TUBERCULOSIS & MALARIA**

## **BY-LAWS**

**As Amended  
September 30, 2005<sup>1</sup>**

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<sup>1</sup> Approved by the Global Fund Board, confirmation of registration pending with the Swiss Federal Supervisory Authority.

## **Article 1. Structure**

The Global Fund to Fight AIDS, Tuberculosis and Malaria (the "Foundation") is a non-profit foundation, governed by these Bylaws and the applicable provisions of Swiss law. The Foundation is registered at the "Registre du Commerce" in Geneva and operates under the supervision of the Federal Supervisory Board for Foundations.

## **Article 2. Purpose**

The purpose of the Global Fund to Fight AIDS, Tuberculosis and Malaria (the "Foundation") is to attract, manage and disburse resources through a new public-private foundation that will make a sustainable and significant contribution to the reduction of infections, illness and death, thereby mitigating the impact caused by HIV/AIDS, tuberculosis and malaria in countries in need, and contributing to poverty reduction as part of the Millennium Development Goals established by the United Nations.

## **Article 3. Headquarters**

The Foundation's headquarters is in the Canton of Geneva, Switzerland.

## **Article 4. Duration**

The Foundation shall remain in operation indefinitely.

## **Article 5. Governing, Administrative and Advisory bodies**

The governing, administrative and advisory bodies of the Foundation are:

- the Partnership Forum;
- the Foundation Board;
- the Secretariat; and
- the Technical Review Panel.

## **Article 6. Partnership Forum**

### **6.1. Purpose and Composition**

The Partnership Forum shall be convened periodically in order to provide persons and entities concerned about the prevention, care, treatment and eventual eradication of HIV/AIDS, Tuberculosis and Malaria, a forum to express their views on the Foundation's policies and strategies.

Participation in the Forum shall be open to a wide range of stakeholders that actively support the Foundation's objectives, including representatives of donors, multilateral development cooperation agencies, developed and developing countries, civil society, NGO and community based organizations, technical and research agencies, and the private sector.

### **6.2. Functions**

The Partnership Forum will:

- Review progress based on reports from the Foundation Board and provide advice to the Foundation on general policies;
- Provide an important and visible platform for debate, advocacy, continued fund raising, and inclusion of new partners;
- Mobilize and sustain high level coordination, political commitment and momentum to achieve the Foundation's objectives; and
- Provide a communication channel for those stakeholders who are not formally represented elsewhere in the governance structure.

### **6.3. Frequency and Notice of Meetings**

The Partnership Forum will meet at least once every two years.

Meetings of the Partnership Forum shall be convened by written notice from or on behalf of the Foundation Board.

## **Article 7. Foundation Board**

### **7.1. Composition**

The Foundation Board shall consist of twenty voting members and four nonvoting members. Each voting member shall have one vote.

Voting members of the Foundation Board shall consist of.

- Seven representatives from developing countries, one representative based on each of the six World Health Organization ("WHO") regions and one additional representative from Africa.
- Eight representatives from donors.
- Five representatives from civil society and the private sector (one representative of a non-governmental organization ("NGO") from a developing country, one representative of an NGO from a developed country, one representative of the private sector, one representative of a private foundation, and one representative of an NGO who is a person living with HIV/AIDS or from a community living with tuberculosis or malaria).

The four ex-officio nonvoting members of the Foundation Board shall consist of:

- One representative from the WHO;
- One representative from the Joint United Nations Programme on HIV/AIDS ("UNAIDS");
- One representative from the trustee; and
- One Swiss citizen with his or her domicile in Switzerland authorized to act on behalf of the Foundation to the extent required by Swiss law.

Members of the Foundation Board ("Board Members") may each appoint one Alternate Member to serve in their stead, under policies and procedures determined by the Foundation Board.

## **7.2. *Appointment of Foundation Board Members***

Each group mentioned in Article 7.1 of these Bylaws will determine a process for selecting its Foundation Board representation. Board Members will serve as representatives of their constituencies. Foundation Board Members will serve on the Foundation Board for two years or such other term that the Foundation Board may determine.

Board Members shall be deemed to act in their capacity as representatives of their respective governments, organizations, constituencies or other entities.



### **7.3. Chair and Vice Chair**

Board Members will select the Chair and the Vice Chair of the Foundation Board from among voting Board Members, provided that the two positions will alternate every two years between the voting groups described in Article 7.6. The Chair and the Vice Chair will each be elected for two-year terms. In addition to chairing board meetings, the Chair will also have an important advocacy and fund raising role.

Between Board meetings, the Chair and the Vice Chair, acting together, shall take action on behalf of the Foundation Board which they consider must be taken urgently without recourse to other procedures as provided in the Bylaws or Board Operating Procedures. In the event the Chair and Vice Chair are unable to agree, the Chair shall take the decision.

Decisions taken between Foundation Board meetings shall be notified to the Foundation Board immediately, with an explanation of why such decision was deemed urgent. A full report on the decision shall be presented to the Foundation Board at its subsequent meeting. The Foundation Board will review, and may modify or reverse, the decision.

### **7.4. Functions**

The Foundation Board is the supreme governing body of the Foundation. The Board shall exercise the powers of the Foundation, including the following:

- appoint Board Members selected in accordance with Article 7.2;
- set policies and strategies for the Foundation;
- set operational guidelines, work plans and budgets for the Secretariat and the Technical Review Panel;
- make funding decisions;
- select and, if necessary, replace the Executive Director (other Secretariat appointments will be made by the Executive Director under procedures approved by the Foundation Board);
- set criteria for membership of, and appoint, members of the Technical Review Panel and other advisory groups as appropriate;
- validate eligibility criteria for projects;

- establish a framework for monitoring and periodic independent evaluation of performance and financial accountability of activities supported by the Foundation;
- establish conflict of interest policies for the Foundation Board, the Technical Review Panel, the Secretariat staff and others as appropriate;
- consider, approve, and monitor cooperative arrangements or agreements with other organizations and institutions;
- coordinate with outside agencies;
- advocate for the Foundation and mobilize resources;
- establish Foundation Board committees as appropriate;
- establish criteria for participation and rules of procedure for the Partnership Forum;
- approve the annual report of the Foundation; and
- all other powers required to carry out the purposes of the Foundation.

### **7.5    *Delegation of Board Authority***

The Board may delegate its powers, except where governing law or these Bylaws may otherwise prohibit delegation. Powers delegated by the Board under this Article will, notwithstanding such delegation, be exercised under the authority and direction of the Board.

### **7.6    *Operations***

The Foundation Board shall meet as often as necessary but not less than twice per year.

A meeting of the Foundation Board shall be convened by written notification from the Chair or the Vice Chair of the Foundation Board, or by the Executive Director at the direction of the Chair or the Vice Chair.

The Foundation Board shall use best efforts to make all decisions by consensus. If all practical efforts by the Foundation Board and the Chair have not led to consensus, any member of the Foundation Board with voting privileges may call for a vote. In order to pass, motions require a two-thirds majority of those present of both: a) the group encompassing the eight donor seats and the two private sector

seats and b) the group encompassing the seven developing country seats, the two non-governmental organization seats, and the representative of an NGO who is a person living with HIV/AIDS or from a community living with tuberculosis or malaria.

Notwithstanding the foregoing, the Board may decide to take action on a no-objection basis. On such basis, and subject to procedures set by the Board, a motion shall be approved unless four Board members of one of the voting groups described above objects to the motion.

The Foundation Board may act by means of proxy letter, teleconference, e-mail or such other method of communication in which the votes of each Board Member may be recorded, subject to procedures determined by the Foundation Board. When acting on a no-objection basis by proxy, e-mail, or other mode of communication in which actual participation may not be verified, participation shall be deemed to have occurred provided that notice to Board members of the action to be taken conforms to standards set by the Board.

All decisions of the Foundation Board will be recorded in minutes of the Foundation Board meetings, approved by the Board and provided to all voting and non-voting Board Members, and retained in the permanent records of the Foundation.

## **7.7 Quorum**

The Board may conduct business only when a majority of Board Members of each of the two voting groups defined in Article 7.6 are present.

## **Article 8. Secretariat**

### **8.1 Composition**

The Secretariat is responsible for managing the day-to-day operations of the Foundation.

The Secretariat is headed by an Executive Director, who is selected by the Foundation Board and acts as the chief executive officer of the Foundation. The Executive Director is responsible to the Foundation Board for the day-to-day management of the Foundation, and for specific duties and responsibilities assigned to him by the Foundation Board.

Secretariat staff are selected by the Executive Director, under policies and procedures approved by the Foundation Board.

### **8.2 Functions**

Within its responsibility for managing the day-to-day operations of the Foundation, the Secretariat will undertake the following functions:

- organize the receipt and review of grant applications and negotiate and execute grant agreements;
- commission the Technical Review Panel and ensure the independence of the review process;
- coordinate the process for recommending members of the Technical Review Panel and other advisory group candidates to the Foundation Board;
- coordinate the preparation of issues papers and operational strategies for Foundation Board meetings and assist committees of the Board, their advisory and technical panels, and other support structures;
- commission and supervise contracted work;
- coordinate with relevant agencies;
- communicate the Foundation Board's decisions to stakeholders;
- oversee the monitoring and evaluation process;
- support the Foundation Board in advocacy and fund raising;
- organize and prepare for meetings of the Partnership Forum; and
- organize translation and interpretation services.

#### **Article 9. Technical Review Panel**

The Technical Review Panel is an independent, impartial team of experts appointed by the Foundation Board to guarantee the integrity and consistency of an open and transparent proposal review process. It reviews applications submitted for Foundation support, makes recommendations to the Board, and undertakes such other functions as may be directed by the Board.

#### **Article 10. Audit**

The Foundation Board will select an external, independent auditor to annually audit the accounts of the Foundation.

The Auditor shall deliver a written report of the audit findings to the Board, who shall file it with the Supervisory Authority.

The fiscal year of the Foundation shall be the calendar year.

#### **Article 11. Account**

Funds contributed to the Foundation will be held in a trust account at The International Bank for the Reconstruction and Development ("World Bank").

#### **Article 12. Vacancies.**

A vacancy in the office of Chair or Vice Chair resulting from death, resignation, disqualification or any other reason, shall be filled in the same manner in which the original holder of that office or position was appointed or selected. Individuals selected or appointed to fill vacant positions shall hold such positions for the unexpired term of their predecessor.

#### **Article 13. Dissolution and Liquidation**

In the event that the Foundation is unable to continue its activities, the Foundation Board shall notify the Supervisory Authority.

The Foundation may be dissolved in accordance with Articles 88 and 89 of the Swiss Civil Code. The Foundation Board shall carry out the liquidation unless it designates another party to act as a liquidator.

In the event of liquidation, the assets of the Foundation shall be returned to the donors to be applied to similar objectives to those of the Foundation.

The dissolution of the Foundation shall only be carried out with the consent of the Supervisory Authority and based on a written report which sets out justification for the dissolution.

#### **Article 14. Amendment**

These Bylaws may be amended by the Board at any time.

#### **Article 15. Entry Into Force**

These Bylaws shall enter into force after their approval by the Foundation Board and the Federal Supervisory Board for Foundations.

# **The Global Fund to Fight AIDS, Tuberculosis & Malaria**

## **BOARD OPERATING PROCEDURES**

**As Amended  
September 30, 2005<sup>1</sup>**

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<sup>1</sup> Approved by the Global Fund Board, confirmation of registration pending with the Swiss Federal Supervisory Authority.

## **A. BOARD MEMBER REPRESENTATION**

### **1. Board Members**

Seats on the Board of The Global Fund are allocated in the By-Laws to representatives of donors, developing countries, civil society, and the private sector, international organizations, and the communities living with the diseases. Board Members terms shall begin at the opening of the first Board meeting in a given year, and end at the opening of the first Board meeting in the second calendar year following the commencement of their term. Board Members serve as the representatives of the particular country, organization or other entity, or other constituency holding the Board seat. Except as provided for in Sections A.4 and A.5 below, only properly accredited Board Members have the right to vote and to participate in Board deliberations.

Certain Board seats are allocated to or may be held by constituencies, including groups of organizations or countries. In such circumstances, each constituency will develop its own process to designate its representatives to the Board and determine the members of its delegation, and shall provide this process to the Board for reference.

The seven developing country seats are allocated to six constituencies based on each of the six World Health Organization (WHO) regions and to an additional constituency from Africa. WHO has no role in selecting Board Members. WHO regions are used only as a reference for the purpose of aggregating developing nations into regional groups.

### **2. Alternate Members**

Each holder of a Board seat may designate an Alternate Member to serve in his or her stead. The Alternate Member serving in the stead of a Board Member shall have the same rights, privileges and responsibilities as such Board Member. In cases where the Board seat represents a constituency of more than one country or organization, the Alternate Member may be selected by the members of the constituency in any manner they choose.

### **3. Additional Delegates, Advisers, and Observers; Invited Guests**

In addition to the Board Member and Alternate Member, delegations to Board meetings may include additional delegates, advisers and/or observers, *provided, however*, that the total delegation will normally not exceed 10 persons, no more than 5 of whom shall be on the floor at any one time. There



will be video transmission of Board proceedings to a controlled-access room for use by the additional delegation and Secretariat members who do not have access to the Board meeting room.

In order to enhance the efficiency of Board proceedings, Board members are encouraged to limit the size of their delegations below these maximums.

Delegation members other than that Board Member or Alternate Member shall only have the right to speak or participate directly in the deliberations of the Board when doing so at the request of and in place of the Board Member or Alternate Member of their delegation. Only one individual from a delegation, including the Board Member or Alternate Member, may speak per agenda item.

The Chair may invite guests to Board meetings at such times and for such purposes as he or she deems appropriate.

#### **4. Notification of Representation**

Appointments of Board Members and Alternate Members will be confirmed in writing delivered to the Secretariat at the time of such appointment, preferably at least 2 weeks prior to a scheduled Board meeting. Notification should include name, title, business address, telephone (including cell phone) and fax numbers, and e-mail address. Upon the substitution or replacement of a Board Member or Alternate Member, written notification should be provided to the Secretariat as soon as possible.

### **B. CALLING BOARD MEETINGS**

#### **5. Regular Board Meetings.**

The Board is required by the Bylaws to have two meetings per year and will generally have three regular in-person meetings per year. Two meetings will be held in Geneva and one will be held in a recipient country. The Board shall adjust the frequency of these meetings as necessary. The location of the host recipient country will rotate appropriately between regions.

Meetings will generally be kept to two days in length. When deciding on the location of meetings, due consideration will be given to ensuring that delegations are not faced with any difficulties in visiting the selected country, especially as regards visa requirements.

Venue and timing of Board meetings will normally be scheduled as part of the business of the preceding meeting.

Notice of the time and place of each regular meeting of the Board shall be provided to Board Members and Alternate Members at least forty (40) days

in advance of the meeting. Unless otherwise agreed by the Board, proposed agenda items for Board meetings should be submitted to the Secretariat at least 4 weeks in advance of a scheduled meeting.

An agenda with related documentation should be circulated to Board members at least 3 weeks in advance of Board meetings. The Secretariat will prepare synthesized options, recommendations, and supporting rationale (maximum of ten to fifteen pages per agenda item) and distribute them three weeks in advance of the Board meeting. Items requiring decision will be clearly identified and prioritized.

## **6. Emergency Board Meetings.**

The Board Chair and the Vice Chair, acting together, shall call in-person emergency Board meetings only as necessary to address extraordinary circumstances (e.g. major financial, legal and/or ethical issues, loss of confidence in leadership), and only with the approval of at least one-third of the members of the Board. In the event no consensus is reached between the Chair and Vice Chair over whether such extraordinary circumstances exist, the Chair shall determine whether such meeting is necessary. Any Board member, or the Executive Director, may suggest the need for an emergency meeting to the Board Chair and Vice Chair.

The Board Chair and Vice Chair, acting together, may, as reasonably required under the circumstances, modify the normal procedural guidelines for Board meetings in the case of an emergency Board meeting (e.g., provision for delegations, translation services, etc.). In the event that no consensus is reached between the Chair and Vice Chair over whether procedural changes are required, the Chair shall make the determination.

## **7. Communication**

Communication between the Secretariat and Board Members may be by mail, fax or email. Board and other meetings may be held by teleconference or e-mail conference in circumstances, and subject to conditions, determined by the chair of the meeting. Teleconference calls will be scheduled at various times to accommodate participants in various time zones.

Unless otherwise requested, the Secretariat will send all necessary documentation related to Board business directly to the designated Board Member and Alternate Member. In addition, each Board Member is requested to designate one additional "communication focal point" authorized to receive documentation. It will be the responsibility of the Board Member, Alternate Member and/or the communication focal point to make any further distribution of documents to constituent members or other interested parties.

Board Members, Alternate Members and communication focal points should keep the Secretariat informed of changes in their business address, telephone and fax numbers, and e-mail address.

## **C. CONDUCT OF MEETINGS**

### **8. General Conduct**

Meetings will generally be conducted by the Chair, the Vice-Chair, or such other person delegated to perform such functions.

### **9. Agenda**

The Secretariat and Board Chair, acting together with the Vice Chair, will develop the Board meeting agenda, which will be approved by the Board at the beginning of each meeting. In circumstances where no consensus is reached, the Board Chair shall determine which items are to be included in the meeting agenda submitted to the Board for approval.

### **10. Decision-making**

The Board shall use best efforts to reach all decisions by consensus. If all practical efforts by the Board and the Chair have not led to consensus, any member of the Board with voting privileges may call for a vote. In order to pass, motions require a two-thirds majority of those present of both: a) the group encompassing the 8 donor seats and the 2 private sector seats and b) the group encompassing the 7 developing country seats, the 2 non-governmental organization seats, and the representative of an NGO who is a person living with HIV/AIDS or from a community living with tuberculosis or malaria.

Between Board meetings the Chair and the Vice Chair, acting together, shall take action on behalf of the Foundation Board which they consider must be taken urgently without recourse to other procedures as provided in the Bylaws or Board Operating Procedures. In the event the Chair and Vice Chair are unable to agree, the Chair shall make the decision.

Decisions taken between Foundation Board meetings shall be notified to the Foundation Board immediately, with an explanation on why such decision was deemed urgent. A full report on the decision shall be presented to the Foundation Board at its subsequent meeting. The Foundation Board will review, and may modify or reverse, the decision.

If, in exceptional circumstances, the Executive Director, the Board Chair, and the Vice Chair determine that a pending issue requires Board input, and the issue cannot wait until the next Board meeting, the Board Chair and Vice Chair will consult with Board members. (Such Board input will, wherever possible, take the form of consultations that inform the decision of

the Board Chair and Vice Chair, rather than formal Board decisions). If the Board Chair and Vice Chair are unable to agree on whether such consultation with Board members is required, the Chair may determine whether to do so.

#### **11. Quorum**

The Board may conduct business only when a majority of Board Members of each of the two voting groups defined in Section 10 are present.

#### **12. No-Objection Process for Approving Funding for Proposals Beyond the Initial Funding Commitment**

Notwithstanding Sections 10 and 11, decisions by the Board to provide funding for approved proposals beyond the initial funding commitment may be made on a no-objection basis under the following process.

As directed by the Board, the Secretariat shall issue a recommendation for action on each funding commitment for which a Board decision is required, and shall notify the Board accordingly. Unless four Board members of one of the voting groups described in Section 10 object to the recommendation within a time period specified by the Board following the date of notification, the recommendation shall be deemed approved by the Board.

#### **13. Languages**

Materials prepared by and for the Board, including Minutes of Board meetings, shall be in English. Upon prior request of a Board Member, Board meetings will have simultaneous interpretation in any official United Nations language.

In order to cover different regional areas, the following documents of the Board will be translated into all of the official United Nations languages: the Framework Document, the Bylaws, the Board Operating Procedures, the Call for Proposals, Eligibility Criteria, Guidelines for Proposals (including application forms), Terms of Reference and Operating Procedures of the Technical Review Panel, and other policy documents produced by the Board on which potential grant applicants must rely.

#### **14. Restricted Session.**

In its discretion, the Board may conduct its business in Restricted Session (Board Members and Alternate Members only).

#### **15. Transparency**

Board decisions and related documentation will be made public according to the Global Fund's Documents Policy.

## **D. ROLES AND RESPONSIBILITIES**

### **16. Officers**

#### **a. Chair and Vice Chair**

The Chair shall be responsible for the conduct of all meetings of the Board, and shall be the principal spokesperson for the Board. While the Board Chair, or in his or her absence, the Vice Chair is presiding, his or her Alternate Member (or any designated member of his or her delegation) will be permitted to participate in the discussion. However, the Board Chair or Vice Chair will retain the single vote of the constituency.

The Chair will maintain close communications among the members of the Board between meetings, and will work closely with the Executive Director to carry out the day-to-day business of the Board.

#### **b. Rapporteur**

The Chair shall designate a member of the Board to act as the Rapporteur for each Board meeting. With the assistance of the Secretariat, the Rapporteur will be responsible for the recording and transcription of the proceedings of the meeting, the preparation, review and approval of the minutes, and such other related duties and responsibilities as may be assigned by the Chair.

#### **c. Other Officers**

The Board may elect or appoint such other officers, with such other powers and responsibilities, as it deems necessary to carry out the work of the Board.

### **17. Executive Director**

The Executive Director shall attend all Board Meetings, and shall be responsible for the preparation and distribution of all materials required for the meeting, and for such other duties and responsibilities as may be assigned by the Board or the Chair. The Executive Director shall be appointed by the Board for a two-year renewable term.

## **E. ELECTION PROCEDURES FOR BOARD CHAIR AND VICE CHAIR**

### **18. Timing of Elections; Commencement of Terms**

Elections of the Chair and Vice Chair shall take place at the first Board meeting of the year. In the case of a vacancy, elections to fill the vacant slot shall take place at the first Board meeting at which a vacancy exists.

The terms of office for Chair and Vice Chair shall commence upon the adjournment of the Board meeting at which the election is held, except in the case of elections to fill a vacancy, where terms shall commence immediately upon election.

## **19. Nomination**

The Secretariat shall announce forthcoming elections and call for nominations at least 40 days in advance of the election.

Nominations may be received any time prior to the election, though nominations should be received by the Secretariat 20 days prior to the election. Candidates are eligible for election when they have been nominated, and their nomination has been seconded, by Board members with voting privileges, and they have confirmed to the Secretariat that they accept the nomination.

## **20. Voting Process**

The Chair shall conduct the election, or, in the event the Chair is a candidate, the Vice Chair. In the event both the Chair and the Vice Chair are candidates, the Rapporteur shall conduct the election.

During the election no candidates shall be permitted in the meeting room. If there is only one candidate for the position, the process shall proceed by acclamation.

If there is more than one candidate for the position, the Board shall proceed under the decision-making procedures outlined in Section 10.

## **F. COMMITTEES**

### **21. General**

The Board may establish such committees, working groups, advisory panels and other similar groups it deems necessary to carry out the business of the Board. Committees will be established with defined terms of reference and deliverables. The terms of reference of committees shall be reviewed by the Board as appropriate. Committees will normally meet before and/or after Board meetings at the discretion of the committee chair and depending on their program of work. Committees will operate under these Board Operating Procedures and the specific Committee Rules and Procedures adopted by the Board and amended from time to time. In the event of any conflict between these Board Operating Procedures and the Committee Rules and Procedures, these Board Operating Procedures shall govern.

## **22. Committee Chairs and Vice Chairs**

The Board Chair and Vice Chair, in consultation with the relevant constituency, shall identify a qualified candidate to chair a Committee, taking into account the mandate of the committee, and present the candidate to the Board for ratification. In the event the Board Chair and Vice Chair cannot agree on a qualified candidate, the Board Chair shall present a candidate to the Board for ratification. There should be a balance between chairs from the two voting groups outlined in Section 10. There should be one chair per committee. Committee chairs will preferably be either Board Members or Alternate Members.

The committee chair shall, taking into account balance, availability, and the terms of reference of the committee, appoint a qualified vice chair. The appointment should be done in consultation with the Board Chair and Vice Chair to ensure the overall balance between the committees.

The Vice Chair is an active part of the committee leadership. The Chair should systematically consult the Vice Chair and, where appropriate and efficient, delegate tasks to the Vice Chair.

## **23. Membership of Committees**

The Board Chair and Vice Chair, in consultation with the committee chair will propose the constituencies to be included on each committee, based on applications made by constituencies for committee seats, for full Board approval. There will be no more than one member per constituency on any single committee. Each constituency may participate in a maximum of two committees. Membership on the Ethics Committee shall not count toward this two-committee limit, nor shall membership on other ad-hoc committees where the Board specifically provides that membership shall not apply toward this limit. Where demand for committee seats exceeds the maximum, priority will be given to ensuring balance.

Constituencies will designate an individual to represent them on a given committee. While it is preferable that constituencies choose Board Members or Alternate Members to serve on committees, they are free to choose any individual to represent them. Because committee chairs must chair the committee meeting without prejudice, they may bring an additional representative of the constituency to participate as a member of the committee. Where considered necessary by the committee chair, the vice chair of a particular committee may be permitted to bring an additional representative of the constituency to participate as a member of the committee.

## **24. Quorum for Committees**

\*Committees, with the exception of the Ethics Committee which shall operate under separate quorum requirements, may conduct business only when a majority of members are present.

## **25. Ethics Committee**

The Ethics Committee shall be a permanent committee of the Board. The Ethics Committee shall consist of six members.

The Ethics Committee shall operate under these Board Operating Procedures, the committee guidelines of the Board, and the Ethics Committee procedures and rules, as may be adopted and amended from time to time by the Board. In circumstances where these Ethics Committee procedures and rules conflict with these Board Operating Procedures or the committee guidelines of the Board, the Ethics Committee procedures shall govern.

## **G. MISCELLANEOUS**

### **26. Certain Expense Reimbursements.**

The Global Fund will pay and provide for the costs of attendance at Board meetings for three members from each developing country and NGO constituency. The Global Fund will pay and provide for the costs of attendance at committee meetings for one committee member from each developing country and NGO constituency serving on the committee.

### **27. Conflict of Interest.**

Board Members, and other covered individuals are required to adhere to the Global Fund's Conflict of Interest Policy.

### **28. Disputed Board Seats**

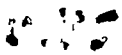
Disputes regarding entitlement to a Board seat should in the first instance be resolved by members of the constituency entitled to the Board seat. If the matter is not resolved by the constituency, it may be settled by the Board.

### **29. Vacancies.**

A vacancy in any office or position resulting from death, resignation, disqualification or other reason, shall be filled in the same manner in which the original holder of that office or position was appointed or selected. Individuals selected or appointed to fill vacant positions shall hold such positions for the unexpired term of their predecessor.

### **30. Amendments**





These Board Operating Procedures may be amended at any time by the Board.

**Application for Extension of Time To File an  
Exempt Organization Return**

OMB No. 1545-1709

► File a separate application for each return

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box ☒ **X**
- If you are filing for an **Additional (not automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form)

**Do not complete Part II unless** you have already been granted an automatic 3-month extension on a previously filed Form 8868**Part I Automatic 3-Month Extension of Time** - Only submit original (no copies needed)**Form 990-T corporations** requesting an automatic 6-month extension - check this box and complete Part I only. ☐*All other corporations (including Form 990-C filers) must use Form 7004 to request an extension of time to file income tax returns. Partnerships, REMICs, and trusts must use Form 8736 to request an extension of time to file Form 1065, 1066, or 1041.***Electronic Filing (e-file).** Form 8868 can be filed electronically if you want a 3-month automatic extension of time to file one of the returns noted below (6 months for corporate Form 990-T filers). However, you cannot file it electronically if you want the additional (not automatic) 3-month extension, instead you must submit the fully completed signed page 2 (Part II) of Form 8868. For more details on the electronic filing of this form, visit [www.irs.gov/efile](http://www.irs.gov/efile)

<b>Type or print</b>  File by the due date for filing your return. See instructions.	Name of Exempt Organization <b>THE GLOBAL FUND TO FIGHT AIDS, TUBERCULOSIS &amp; MALARIA</b>	Employer identification number <b>98-0380092</b>
	Number, street, and room or suite no. If a P.O. box, see instructions <b>CHEMIN DE BLANDONNET 8</b>	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions <b>CH-1214 GENEVA, SWITZERLAND</b>	

**Check type of return to be filed** (file a separate application for each return)

<input checked="" type="checkbox"/> Form 990	<input type="checkbox"/> Form 990-T (corporation)	<input type="checkbox"/> Form 4720
<input type="checkbox"/> Form 990-BL	<input type="checkbox"/> Form 990-T (sec. 401(a) or 408(a) trust)	<input type="checkbox"/> Form 5227
<input type="checkbox"/> Form 990-EZ	<input type="checkbox"/> Form 990-T (trust other than above)	<input type="checkbox"/> Form 6069
<input type="checkbox"/> Form 990-PF	<input type="checkbox"/> Form 1041-A	<input type="checkbox"/> Form 8870

- The books are in the care of ► **BARRY GREENE**

Telephone No. ► 41 22 791 17 65 FAX No ► 41 22 791 17 91

- If the organization does **not** have an office or place of business in the United States, check this box ☐
- If this is for a **Group Return**, enter the organization's four digit Group Exemption Number (GEN) \_\_\_\_\_ If this is for the **whole** group, check this box ☐ If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension will cover

- 1 I request an automatic 3-month (6-months for a **Form 990-T corporation**) extension of time until 08/15, 2006, to file the exempt organization return for the organization named above. The extension is for the organization's return for
- ☒ calendar year 2005 or
- ☐ tax year beginning \_\_\_\_\_, \_\_\_\_\_, and ending \_\_\_\_\_, \_\_\_\_\_

- 2 If this tax year is for less than 12 months, check reason. ☐ Initial return ☐ Final return ☐ Change in accounting period

- 3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. \$ \_\_\_\_\_
- b If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. \$ \_\_\_\_\_
- c **Balance Due.** Subtract line 3b from line 3a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. \$ \_\_\_\_\_

**Caution.** If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions**For Privacy Act and Paperwork Reduction Act Notice, see Instructions.**Form **8868** (Rev. 12-2004)

• If you are filing for an **Additional (not automatic) 3-Month Extension**, complete only **Part II** and check this box. ☒ **X**

**Note:** Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868

• If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** (on page 1).

**Part II Additional (not automatic) 3-Month Extension of Time - Must File Original and One Copy.**

Type or print  File by the extended due date for filing the return. See instructions.	Name of Exempt Organization <b>THE GLOBAL FUND TO FIGHT AIDS, TUBERCULOSIS &amp; MALARIA</b>	Employer identification number <b>98-0380092</b>
	Number, street, and room or suite no. If a P O box, see instructions <b>CHEMIN DE BLANDONNET 8</b>	For IRS use only
	City, town or post office, state, and ZIP code. For a foreign address, see instructions <b>CH-1214 GENEVA, SWITZERLAND</b>	

Check type of return to be filed (File a separate application for each return):

<input checked="" type="checkbox"/> Form 990	<input type="checkbox"/> Form 990-T(sec 401(a) or 408(a) trust)	<input type="checkbox"/> Form 5227
<input type="checkbox"/> Form 990-BL	<input type="checkbox"/> Form 990-T (trust other than above)	<input type="checkbox"/> Form 6069
<input type="checkbox"/> Form 990-EZ	<input type="checkbox"/> Form 1041-A	<input type="checkbox"/> Form 8870
<input type="checkbox"/> Form 990-PF	<input type="checkbox"/> Form 4720	

**STOP: Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.**

The books are in the care of **BARRY GREENE**  
 Telephone No **41 27911765** FAX No **41 27911791**  
 The organization does **not** have an office or place of business in the United States, check this box. ☐  
 This is for a **Group Return**, enter the organization's four digit Group Exemption Number (GEN) \_\_\_\_\_ If this is the **whole** group, check this box ☐ If it is for **part** of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for \_\_\_\_\_

4 I request an additional 3-month extension of time until **11/15/2006**  
 For calendar year **2005**, or other tax year beginning \_\_\_\_\_ and ending \_\_\_\_\_  
 If this tax year is for less than 12 months, check reason: ☐ Initial return ☐ Final return ☐ Change in accounting period  
 State in detail why you need the extension **ADDITIONAL TIME IS REQUIRED TO GATHER THE NECESSARY INFORMATION FROM THIRD PARTIES TO ASSURE PREPARATION OF A COMPLETE AND ACCURATE TAX RETURN.**

8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. \$ \_\_\_\_\_  
 b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868. \$ \_\_\_\_\_  
 c **Balance Due.** Subtract line 8b from line 8a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. \$ \_\_\_\_\_

**Signature and Verification**

Under penalties of perjury I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief it is true, correct, and complete, and that I am authorized to prepare this form.

Signature **James McE...** Title **CPA** Date **7/12/06**

**Notice to Applicant - To Be Completed by the IRS**

☒ We have approved this application. Please attach this form to the organization's return.  
☐ We have not approved this application. However, we have granted a 10-day grace period from the later of the date shown below or the due date of the organization's return (including any prior extensions). This grace period is considered to be a valid extension of time for elections otherwise required to be made on a timely return. Please attach this form to the organization's return.  
☐ We have not approved this application. After considering the reasons stated in item 7, we cannot grant your request for an extension of time to file. We are not granting a 10-day grace period.  
☐ We cannot consider this application because it was filed after the extended due date of the return for which an extension was requested.  
 Other \_\_\_\_\_

By \_\_\_\_\_ Date \_\_\_\_\_  
 Director

**Alternate Mailing Address** - Enter the address if you want the copy of this application for an additional 3-month extension returned to an address different than the one entered above.

Type or print	Name <b>CLARK NUBER P.S.</b>
	Number and street (include suite, room, or apt. no.) or a P O box number <b>10900 NE 4TH, SUITE 1700</b>
	City or town, province or state, and country (including postal or ZIP code) <b>BELLEVUE, WA 98004</b>