CLINTON GLOBAL INITIATIVE MEMBERS HAVE MADE NEARLY 1,000 COMMITMENTS TO IMPROVE MORE THAN 200 MILLION LIVES IN OVER 100 COUNTRIES

1,400,000 PEOPLE ON THE PLANET – HALF OF ALL PEOPLE ON TREATMENT – NOW ARE ACCESSING HIV/AIDS DRUGS AT REDUCED PRICES PURCHASED UNDER THE CLINTON HIV/AIDS INITIATIVE’S AGREEMENTS

THE CLINTON CLIMATE INITIATIVE HAS BROUGHT TOGETHER MANY OF THE WORLD’S LARGEST ENERGY SERVICE COMPANIES, FINANCIAL INSTITUTIONS, AND BUILDING OWNERS TO CUT ENERGY CONSUMPTION IN BUILDINGS IN MORE THAN 30 CITIES

THE CLINTON HUNTER DEVELOPMENT INITIATIVE PARTNERED WITH 6,500 COFFEE FARMERS IN RWANDA TO STRENGTHEN THEIR PRODUCTION, EXPAND THEIR SALES VOLUME BY 30% TO 196 TONS AND INCREASE THE PRICES THEY RECEIVED FOR COFFEE BY 10% OVER PREVIOUS YEARS

THE INAUGURAL MEETING OF THE CLINTON GLOBAL INITIATIVE UNIVERSITY BROUGHT MORE THAN 600 STUDENTS FROM NEARLY EVERY STATE AND 14 COUNTRIES TO TULANE UNIVERSITY IN NEW ORLEANS

750,000 KIDS HAVE PLEDGED TO “GO HEALTHY” THROUGH THE ALLIANCE FOR A HEALTHIER GENERATION

THE CLINTON CLIMATE INITIATIVE’S PURCHASING ALLIANCE FOR ENERGY-EFFICIENT PRODUCTS IS ACCESSIBLE TO MORE THAN 1,100 CITIES WORLDWIDE

425,000 RWANDANS IN THE EASTERN PROVINCE ARE SERVED BY FOUR HEALTH FACILITIES STRENGTHENED BY THE CLINTON HUNTER DEVELOPMENT INITIATIVE

IN PARTNERSHIP WITH UNITAID, THE CLINTON HIV/AIDS INITIATIVE’S PEDIATRIC PROGRAM NOW SUPPORTS THE TREATMENT OF 135,000 CHILDREN

A CARBON-NEUTRAL FACILITY, THE CLINTON PRESIDENTIAL CENTER USES 34% LESS ENERGY THAN OTHER BUILDINGS OF ITS KIND AND ALL EMISSIONS PRODUCED BY THE CENTER ARE 100% OFFSET BY THE PURCHASE OF RENEWABLE ENERGY CERTIFICATES

THE CLINTON GIUSTRA SUSTAINABLE GROWTH INITIATIVE IS PARTNERING WITH THE NGO ANGELITOS DE LUZ TO SUPPORT MEDICAL MISSIONS THAT DELIVER MUCH-NEEDED HEALTH SERVICES TO 60,000 PEOPLE IN RURAL AREAS WHO LACK REGULAR ACCESS TO HEALTH CARE

AS OF 2007, THE CLINTON ECONOMIC OPPORTUNITY INITIATIVE HAS PROVIDED 65,000 HOURS OF PRO BONO CONSULTING SERVICES IN THE NEW YORK AREA, VALUED AT $14,000,000

THE CLINTON PRESIDENTIAL CENTER HAS BEEN AN ANCHOR FOR ECONOMIC REVITALIZATION, HELPING TO BRING $1.5 BILLION IN ECONOMIC DEVELOPMENT TO DOWNTOWN LITTLE ROCK

CLINTON GLOBAL INITIATIVE MEMBER COMMITMENTS ARE HELPING TO PROVIDE ACCESS TO FINANCE FOR CLOSE TO 3,000,000 MICROENTREPRENEURS

FROM 2005 TO 2008, THE CLINTON HIV/AIDS INITIATIVE HELPED TO LOWER THE PRICE OF PEDIATRIC MEDICINES FROM ROUGHLY $567 TO JUST $54 PER CHILD, PER YEAR
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“THERE IS NO BETTER TIME TO ACT THAN NOW...”
Dear Friends:

Our initiatives tackle a diverse set of problems, but they all share a few core values: a sense of urgency, a commitment to results, and a proven record of success. In the pages to come, I hope you’ll see how vital these values are to each of our programs.

In 2007, the Clinton Foundation grew and expanded the scope of its work around the world. As I do each year, I traveled to Africa last summer to visit our projects there. We’ve made a real impact in just a short amount of time. In Tanzania, I stood with a crowd of nearly 6,000 people who now have access to affordable malaria medications because of the Clinton HIV/AIDS Initiative. In South Africa, I met with inspiring young people who are serving youth in Johannesburg thanks to a commitment CityYear, a Clinton Global Initiative member, made at the 2006 CGI Annual Meeting. I also toured a construction site in Neno, Malawi, where the Clinton Hunter Development Initiative helped build a 120-bed facility now serving a rural population that previously had limited access to basic health care services.

Every year, I return home with a renewed sense of the importance of our work and a stronger resolve to do more. I had this same feeling at the end of our third Clinton Global Initiative in September, and at the announcement of the Clinton Climate Initiative’s Energy Efficiency Building Retrofit Program at the C40 Conference in New York City in May. I am also reminded just how much there still is to do, not only in Africa or in the United States, but in all of the 44 countries where we work.

Our 800 dedicated staff and volunteers are accomplishing so much all over the world: 1.4 million people living with HIV/AIDS now have access to lifesaving drugs. More than 1,100 cities have access to affordable, clean-energy products through CCI’s purchasing alliance. CGI members have made nearly 1,000 commitments to impact more than 200 million lives in 100 countries. Over 1,000 schools in the United States are receiving hands-on assistance to promote healthier learning environments for both students and staff through the Alliance for a Healthier Generation.

Now, building on our accomplishments and the many lessons we’ve learned, our Foundation has launched a new initiative to foster sustainable development and bridge inequalities in Latin America. We’re also expanding the model of philanthropy championed by the Clinton Global Initiative to engage new audiences online, on college campuses, and on other continents.

This is not something we can do alone. We need the passion and commitment of our partners in governments, the private sector, and other NGOs, plus the generous support of private citizens, to ensure everyone on this planet can experience a connection between effort and reward, without having to worry about the catastrophic effects of climate change, global health threats, or economic inequality. This is both our obligation and our privilege as global citizens, and there is no better time to act than now.

Sincerely,

[Signature]
WHERE WE WORK

The Clinton Global Initiative (CGI) started three years ago as an annual meeting of world leaders in New York City. Today, in addition to its Annual Meeting, CGI has expanded to include international meetings (CGI International), a meeting for college students (CGI U), and an online network for private citizens (MyCommitment.org). Its overall impact is felt in more than 100 countries.

The Clinton HIV/AIDS Initiative (CHAI) is turning the tide of the global pandemic by working with partner governments and other NGOs to establish integrated care, treatment, and prevention programs. CHAI’s Partner Countries, who receive comprehensive assistance, and Procurement Consortium Countries, who have access to medicines and diagnostics at reduced CHAI prices, are located in the Caribbean, Latin America, Eastern Europe, Africa, and Asia.

The Clinton Climate Initiative (CCI) is dedicated to making a difference in the race against climate change in practical and measurable ways, initiating programs that directly result in substantial reductions of heat-trapping greenhouse gas emissions. In its first phase, CCI is working with 40 large cities to reduce their carbon emissions.

The Alliance for a Healthier Generation, a partnership with the American Heart Association, is working nationwide to eliminate childhood obesity and inspire all young Americans to develop lifelong healthy habits.

The Clinton Hunter Development Initiative (CHDI), a partnership with the Hunter Foundation, is working in Rwanda and Malawi to strengthen health, water, and education infrastructure, develop profitable businesses, and spur sustainable economic growth.

The Clinton Giustra Sustainable Growth Initiative (CGSGI) works with governments, communities, and NGOs to increase social and economic development in countries where the natural resource industry is an important part of the economy, starting in Latin America.

The Clinton Economic Opportunity Initiative (CEO) is working to advance economic prosperity in the United States by promoting entrepreneurship and helping individuals and families access affordable financial services.

Located in Little Rock, AR, the William J. Clinton Presidential Center attracts visitors from all 50 states and from countries around the world. The Center is also home to the University of Arkansas Clinton School of Public Service.

FOUNDATION STAFF WORK IN 44 COUNTRIES ON SIX CONTINENTS. AN ADDITIONAL 25 COUNTRIES BENEFIT FROM OUR PROCUREMENT AGREEMENTS.
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For more detailed and updated information about our ongoing work, please visit www.clintonfoundation.org
OUR WORK THROUGH THE YEARS

INITIATIVES

CLINTON HIV/AIDS INITIATIVE

CLINTON ECONOMIC OPPORTUNITY INITIATIVE

MILESTONES

BUILDING ON A LIFETIME OF PUBLIC SERVICE, PRESIDENT CLINTON ESTABLISHED THE WILLIAM J. CLINTON FOUNDATION IN 1997 IN PREPARATION FOR HIS POST-PRESIDENTIAL WORK, WITH THE GOAL OF STRENGTHENING THE CAPACITY OF PEOPLE THROUGHOUT THE WORLD TO MEET THE CHALLENGES OF GLOBAL INTERDEPENDENCE.

THE WILLIAM J. CLINTON FOUNDATION HAS SINCE GROWN FROM A SMALL STAFF WITH TWO OFFICES IN THE UNITED STATES INTO A GLOBAL STAFF OF MORE THAN 800 IN 44 COUNTRIES AROUND THE WORLD. EVERY YEAR, WE TAKE ON NEW CHALLENGES IN EACH OF OUR INITIATIVE AREAS. THE FOLLOWING ARE A FEW OF OUR NOTEWORTHY MILESTONES. THESE AND OTHERS ARE DISCUSSED IN THE PAGES AHEAD.

1997 - 2001

Building on a lifetime of public service, President Clinton establishes the William J. Clinton Foundation.

2002

Following the July 2002 International AIDS Conference in Barcelona, President Clinton launches the Clinton HIV/AIDS Initiative (CHAI) to assist countries in implementing large-scale integrated care, treatment, and prevention programs.

The Harlem Small Business Initiative is established to provide pro bono consulting support to small business owners competing in the rapidly changing local marketplace.

2003

CHAI’s first price reduction agreement on first-line medicines cuts the price of commonly used triple-drug HIV/AIDS regimen by 50%.

The first class of Harlem Small Business Initiative participants completes the program.

2004

In the wake of the tsunami off the coast of Indonesia in December, former Presidents Clinton and George H. W. Bush establish the Bush-Clinton Tsunami Fund in the U.S. to aid in the recovery process, raising more than $10 million in private contributions for relief and redevelopment efforts.

The William J. Clinton Presidential Center in Little Rock, AR, opens its doors as the only presidential library to have a LEED (Leadership in Energy and Environmental Design) certification by the U.S. Green Building Council.

CHAI agreements with five of the world’s leading medical companies reduce costs of key HIV/AIDS laboratory tests by up to 80%.

The Small Business Initiative expands its scope to include business owners in Brooklyn and the Bronx.

The Alliance launches the Healthy Schools Program to promote healthier school environments in America, enabling it to expand the program in 17 states.

The Clinton Foundation and the Hunter Foundation launch the Clinton Giustra Sustainable Growth Initiative (CGI). Originally a commitment at the first CGI Annual Meeting.

The Clinton Presidential Center welcomes its inaugural class in 2006.

The Alliance’s Kids’ Movement launches the Kids’ Movement with Partners In Health to build a 120-bed district hospital in Neno, Malawi.

The William J. Clinton Presidential Center enrolls its inaugural class.

582 Commitments to Action are made at the second CGI Annual Meeting.

The Alliance holds its second CGI Annual Meeting.

The Clinton Foundation and the Hunter Foundation award a $10 million grant from the Robert Wood Johnson Foundation.

The Clinton Climate Initiative launches to make important part of the economy, starting in Latin America.

The Alliance launches the Healthy Schools Program to promote healthier school environments in America.

More than 600 students attend CGI U holds its inaugural meeting.

Telecommunications companies, educational institutions, and the Clinton Foundation announce a new guidelines for products served in schools.

The foundation launches Healthier Generation to fight childhood obesity.

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William J. Clinton Foundation.

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A market study of Harlem helps Small Business Initiative participants better understand the needs of their customers.

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CLINTON CLIMATE INITIATIVE

CLINTON GLOBAL INITIATIVE

PRESIDENTIAL CENTER

CLINTON CLIMATE INITIATIVE

582 Commitments to Action are made at the second CGI Annual Meeting.

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At its third Annual Meeting, CGI announces expansion to new audiences through CGI International, CGI University, and MyCommitment.org.

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President Clinton, UN Secretary General Annan, President Chirac, and others officially launch UNITAID, which commits to fund several of CHAI’s pediatric and second-line programs through 2010.

The Foundation works with ACORN and Operation HOPE to help survivors of Hurricane Katrina claim the Earned Income Tax Credit (EITC), securing more than $10 million in EITC funds.

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INSPIRING NEARLY 1,000 COMMITMENTS TO ACTION TO IMPACT MORE THAN 200 MILLION PEOPLE

OVER THE COURSE OF THREE ANNUAL MEETINGS, CGI MEMBERS HAVE MADE NEARLY 1,000 COMMITMENTS TO ACTION TO IMPROVE THE LIVES OF MORE THAN 200 MILLION PEOPLE IN OVER 100 COUNTRIES

CGI COMMITMENTS BY SOURCE
- Non-Profits (33.8%)
- Corporations (24.4%)
- Foundations (18.3%)
- Individuals (12.1%)
- Other (5.4%)
- Governments (2.3%)
- Universities (2.1%)
- Think Tanks (1.6%)

CGI COMMITMENTS BY REGION
- Global (33%)
- Africa (21%)
- North America (18%)
- Asia (12%)
- Middle East (6%)
- Latin America & Caribbean (6%)
- Europe (4%)

CGI COMMITMENTS BY FOCUS AREA
- Climate (24.6%)
- Poverty (22.2%)
- Health (18.4%)
- Other (11.6%)
- Religion (9.2%)
- Education (9%)
- Governance (5%)

CGI Member commitments are helping to:
- Avoid or reduce more than 20 million tons of greenhouse gas emissions.
- Provide more than 3 million people with access to clean-energy services in the developing world.
- Ensure 1.2 million patients throughout Sudan, Chad, Uganda, and the Democratic Republic of the Congo receive emergency and primary medical care, including mental health services.
- Fund more than 270 microfinance institutions, permitting access to finance for close to 3 million microentrepreneurs.
- Provide 8.5 million out-of-school children with access to schooling.
- Provide access to safe drinking water for 11 million people in Asia.

CGI commitments are made throughout the year. For an updated list of all CGI commitments, please visit www.clintonglobalinitiative.org.
The Clinton Global Initiative (CGI) is transforming philanthropy by bringing together world leaders – and private citizens – to turn ideas into action. Launched by President Clinton in 2005, CGI has convened more than 80 former and current heads of state, 325 leading CEOs, and 400 non-governmental organizations (NGOs) through three Annual Meetings held in New York City each September. Working together across geographic, political, ethnic, gender, and organizational boundaries, these participants have made nearly 1,000 “Commitments to Action” to improve more than 200 million lives in over 100 countries.

Building on this success, President Clinton in 2007 announced CGI will launch three new projects – CGI International, CGI University (CGI U), and MyCommitment.org – to engage more audiences around the world.

2007 ANNUAL MEETING

By invitation only, the 2007 Annual Meeting convened a distinguished group of world leaders to help fight climate change, alleviate poverty, expand educational opportunity, and improve global health. More than 44,000 viewers watched the meeting online, and media partnerships promoting videos, webcasts, and other multimedia content reached more than one million people.

At the meeting, President Clinton presented the first-ever Clinton Global Citizen Awards to John Chambers, Andre Agassi, Vicky Colbert, and Fazel Abed, recognizing their extraordinary efforts to create lasting, positive social change.

“CGI is evidence of something that I have always believed—that people are inherently generous, that giving makes you feel good, and that the only thing most of us are looking for is an opportunity to make a difference.”

- WILLIAM J. CLINTON

CGI’S APPROACH

The Clinton Global Initiative is a project of the Clinton Foundation that provides a unique forum for addressing some of the world’s most pressing challenges through:

1. Annual Meetings: Held in September each year in New York City, these meetings bring together global leaders, business executives, and leaders of non-governmental organizations to transform ideas into action.

2. Commitments to Action: CGI members are asked to define and pursue a new, specific, and measurable approach to address a global challenge of their choosing.

3. Focus Areas: Each CGI meeting highlights specific issues to guide discussion and action. In the past, these have included education, energy and climate change, global health, governance, poverty alleviation, and mitigating religious and ethnic conflict.

4. Measurable Results: CGI helps connect ideas with the people and organizations who have the resources to implement them. CGI asks members to report on their progress to encourage tangible results.
COMMITMENTS TO ACTION

CGI emphasizes results. Each CGI member is asked to make a Commitment to Action: a new, specific, and measurable effort to address global challenges of the members’ choosing. CGI members who do not make a commitment will be unable to participate in future CGI events until they do.

Some commitments focus on local issues, while others tackle problems on a regional or global scale. Commitments also vary in duration and reflect investments of time, expertise, and/or resources in the form of grants, commercial or social investments, program expenditures, and in-kind contributions.

For example, through CGI, members are:

- Avoiding or reducing more than 20 million tons of greenhouse gas emissions.
- Providing more than three million people with access to clean energy services in the developing world.
- Providing 30 million people with access to treatment for neglected tropical diseases.
- Funding more than 270 microfinance institutions, permitting access to finance for close to three million micro-entrepreneurs.
COMMITMENT IN ACTION: PROJECT GRAD

At the CGI Annual Meeting in 2007, Project GRAD made a Commitment to Action to reach 10,000 disadvantaged K-12 students in New Orleans, Long Island, and Philadelphia with new educational opportunities to sharpen their knowledge, get into college, and earn degrees. For students who never dreamed they could one day attend college, Project GRAD’s commitment to expand its impact across low-income school districts could make all the difference.

Since its inception, Project GRAD has sent high school graduates to over 100 different colleges and universities. Through this new commitment, over $3 million will provide four-year scholarships for students who have met or exceeded Project GRAD’s scholarship requirements.

To prepare these students and their peers to meet the challenges of higher education, Project GRAD will also invest $1 million over the next three years in teacher development and cover the costs for advanced placement programs in all three school districts.

In addition, new partnerships with Dillard University, the University of Pennsylvania, and Hofstra University will provide students with four-week summer programs focusing on science, math, and technology to give them a leg up on their studies. Additional new programs aimed at building relationships among parents, communities, and schools will help strengthen students’ education at school and at home.

Project GRAD’s college readiness program has a proven success rate: participating students complete college at rates 70 percent above the national average of low-income peers. In many cases, these students are the first in their families to go on to college, or in some cases, graduate from high school.

Project GRAD’s commitment is just one of the many commitments CGI members have made to improve education for children around the world, helping a generation to rise out of poverty and achieve its dreams.
EXPANDING THE CGI MODEL

In 2007, CGI focused on expanding its successful model to new audiences. Recognizing the power of private citizens to make a positive impact on the lives of others, President Clinton launched MyCommitment.org, an online portal that gives citizens around the world the opportunity to make their own Commitments to Action and connect with others who share their vision for change. By the end of December, more than 80,000 visitors to the site from more than 160 countries made nearly 1,000 Commitments to Action reflecting 55,000 volunteer hours, 38,000 donated items, and $880,000 in contributions to people and organizations in need.

To engage future world leaders, CGI U held its inaugural meeting in March 2008 at Tulane University in New Orleans. More than 600 students and university presidents from almost every state and 14 countries came together to inspire action on college campuses. Students and universities – including those unable to attend the meeting – have made more than 800 Commitments to Action, ranging from installing energy-efficient light bulbs to establishing campus bike share programs and designing medical backpacks for nomadic doctors in Africa.

Responding to increasing interest among business and government leaders around the world, President Clinton launched CGI International to supplement the Annual Meeting in New York with additional meetings in various regions of the globe. In December 2008, President Clinton will convene the first CGI International meeting in Hong Kong to draw upon the resources and expertise of leaders in Asia to address local, regional, and global challenges, including education, health, and climate change.

1. President Clinton embraces Zethu, a young girl from South Africa who benefited from Ubuntu’s CGI commitment to support and educate AIDS orphans. Zethu made her own commitment at the CGI 2007 Mid-Year Meeting. 2. Thuan, the recipient of a microcredit loan from Kiva.org, received a $75 loan to purchase seeds to plant and produce to sell at the local market. Kiva’s 2006 CGI commitment has helped the online marketplace raise $10 million in loans for people around the world. 3. President Clinton and CGI U participants prepare soil for planting in the Lower 9th Ward in New Orleans to support Brad Pitt’s commitment in 2007 to rebuild the community devastated by Hurricane Katrina. 4. College students talk at Tulane University before the opening ceremony of CGI U in March 2008. More than 600 students and university presidents attended the inaugural meeting in New Orleans. 5. La Escuelita de Esperanza made a commitment on MyCommitment.org to start an after-school arts and literacy program in San Jose, Costa Rica.
Kiva.org, an online marketplace for microfinance loans, gives anyone the power to become an investor by connecting internet users with small entrepreneurs in the developing world.

Prior to making its commitment, Kiva had already raised $300,000 from about 2,500 people. However, following an appearance by President Clinton on the Oprah Winfrey Show highlighting its innovative efforts, Kiva shattered its initial goal, raising over $10 million in loans to people around the world. So many people loaned, in fact, that Kiva had to find more entrepreneurs to fund.

“The Clinton Global Initiative in 2006 injected us into a community of inspirational people and organizations who, like Kiva, were trying to change the world through innovative new ideas,” said Premal Shah, president of Kiva. “The day we watched President Clinton discuss Kiva on the Oprah Winfrey Show, we realized that the outpouring of support we were about to receive would fill all of the loan requests we had available. The support of the Clinton Global Initiative and President Clinton has given Kiva greater success than we had imagined we could achieve in such a short time.”

Kiva’s success can be measured not only by the way it has transformed people’s lives, but by the thousands of everyday people who have used it to help others. With as little as $25, anyone can build an investment portfolio on Kiva.org and choose to support business endeavors from Cambodia to Nigeria — helping a farmer afford pesticides or a beautician purchase shampoo.

By September 2007, Kiva had raised $11 million from 102,000 people, exemplifying CGI’s mission and guiding principle that everyone can do something to improve lives, alleviate poverty, and make a difference.
Helping 1.4 million people access lifesaving HIV/AIDS treatment

**Chai Has Made Lifesaving HIV/AIDS Treatments and Diagnostics More Accessible Through Significant Cost Reductions**

**First-Line HIV/AIDS Treatment**
- **Total cost per person per year**
- **Before Chai**
  - Low-Income Countries: $613
  - Middle-Income Countries: $1,033
- **After Chai**
  - Low-Income Countries: $299
  - Middle-Income Countries: $54
- **10F + 3TC + EFV ‘gold standard’ one-pill, once-daily first-line regimen**

**Pediatric First-Line HIV/AIDS Treatment**
- **Total cost per person per year**
- **Before Chai**
  - Low-Income Countries: $567
  - Middle-Income Countries: $40
- **After Chai**
  - Low-Income Countries: $54
  - Middle-Income Countries: $5
- **First-line pediatric fixed-dose combination 4FT + 3TC + NVP**

**Second-Line HIV/AIDS Treatment**
- **Total cost per person per year**
- **Before Chai**
  - Low-Income Countries: $54
  - Middle-Income Countries: $709
- **After Chai**
  - Low-Income Countries: $5
  - Middle-Income Countries: $15
- **Lowest generic price for 10F + 3TC + LPV/r regimen**

**CD4 Tests**
- **Total cost per test**
- **Before Chai**
  - Low-Income Countries: $567
  - Middle-Income Countries: $40
- **After Chai**
  - Low-Income Countries: $5
  - Middle-Income Countries: $5
- **Lowest available price in Chai’s Procurement Consortium countries in 2003**
Right now, 33 million people around the world are living with HIV/AIDS. Ten million urgently need access to the effective, lifesaving treatments that are available in the developed world. This disparity is claiming lives and undermining social and economic development in many regions of the world.

In 2002, President Clinton established the Clinton HIV/AIDS Initiative (CHAI) to reorganize markets and work with governments to make treatment more accessible in the developing world. Just six years later, CHAI is providing 69 countries with access to affordable drugs and diagnostics, and working intensively with 22 countries to scale up care and treatment. More than 1.4 million people living with HIV/AIDS are now on lifesaving antiretroviral (ARV) treatment purchased under CHAI agreements.

In addition, CHAI’s efforts are helping to create and improve overall health systems in several ways: lowering the cost of essential tests and treatments, establishing major programs that focus on bringing HIV/AIDS care to vulnerable populations, building human resource capacity, and providing targeted assistance where it is needed most.

In 2007, CHAI expanded its programs in each of these areas, and also explored approaches to additional challenges that must be overcome to turn the tide of the HIV/AIDS pandemic, including malaria and mother-to-child transmission.

CHAI’s work is made possible, in part, by the dedicated governments around the world who are contributing to the global fight against HIV/AIDS and supporting CHAI’s efforts, including Australia, Ireland, and Norway, and the countries who fund UNITAID, including founders France, Brazil, Chile, Norway, the United Kingdom, and 22 other member countries.

“'It is difficult to imagine how the world can grow together and overcome the instabilities and inequalities of global interdependence unless something serious is done to turn the tide on AIDS.’”

- WILLIAM J. CLINTON

CHAI’S APPROACH

The Clinton HIV/AIDS Initiative applies the Clinton Foundation’s business-oriented approach to create systems that turn the tide of the HIV/AIDS pandemic by:

1. Lowering the cost of high-quality treatment and testing by facilitating better market dynamics between major manufacturers and developing countries in need of affordable access to these products. CHAI negotiates on behalf of this procurement consortium to secure lower prices by guaranteeing higher purchasing volumes.

2. Building improved health systems in partnership with national governments by creating policies and practices that strengthen laboratory and procurement systems and increase the number of health care workers.

3. Implementing programs that bring HIV/AIDS care and treatment to populations who are too often left behind — children and rural communities — by designing innovative approaches adapted to their unique needs.
ACCESS PROGRAMS

Despite the existence of treatments that can help people with HIV/AIDS live longer, millions of people in developing countries continue to die from the disease each year because treatments are too expensive. Resources to pay for and deliver treatment are limited, and lower prices and better products are critical to reaching more people in need.

CHAI works with urgency to address this crisis. Since 2002, CHAI’s Access Programs have negotiated breakthrough price reductions with eight suppliers of ARVs, reducing the cost of more than 40 treatments, often by half, and with 12 suppliers of 16 diagnostic tests. From 2005 to 2008, for example, CHAI helped to lower the price of pediatric medicines from roughly $567 to just $54 per child, per year. In 2007, recognizing the increasing importance of second-line HIV/AIDS medicines to save lives, CHAI negotiated a 25 percent reduction in the price of these medicines for low income countries.

As a result of these efforts, 69 countries participating in CHAI’s Purchasing Consortium are now able to access HIV/AIDS medicines and tests at deeply reduced prices, thereby increasing their availability to those in developing countries who need them most.

Applying this successful approach to another health crisis, CHAI initiated a pilot program in Tanzania in 2007 to lower the cost of effective treatments for malaria.
ACCESS PROGRAM SPOTLIGHT: FIGHTING MALARIA IN TANZANIA

Malaria is the single greatest killer of African children. In Tanzania alone, 80 percent of the roughly 100,000 malaria-related deaths are children under five. Building on the success of its efforts to increase the accessibility of HIV/AIDS medicines, the Clinton HIV/AIDS Initiative has partnered with the government of Tanzania to develop a model to cure this deadly disease on a larger scale.

In isolated communities, where the nearest hospital can be over 25 kilometers away, many people go to small private drug shops to access urgently needed malaria medicine. In these shops, ACTs, the most effective drugs to treat the disease, can cost up to $10, a prohibitive expense for the majority of Tanzanians who live on less than $2 a day.

As a result, a mother with limited income is often forced to purchase ineffective or inappropriate medications for her sick child. Even if she buys an appropriate treatment, she faces further challenges: often, the only instructions are on a small, folded piece of paper with tiny print in a language she doesn’t understand.

CHAI’s response has been to make the most effective treatment available in drug shops at significantly reduced prices through negotiations with suppliers to reduce their cost, and to provide further subsidies. As a result of these efforts, the price to patients dropped from $10 to $0.50. The impact has been rapid: two-thirds of all children under five living in the pilot region are now receiving ACTs that treat the disease. And patients of all ages are paying less for ACTs than common alternatives. At the same time, improved packaging, including pictures and instructions in the native Kiswahili language, has enabled mothers to administer these medications to their children.

This pilot is generating hope that one day malaria treatment will be within reach for the many people who have nowhere to turn except for the small shops in their communities. Based on these promising results, Tanzania, with support from CHAI, will launch a nationwide subsidy of ACTs for children under five in late 2008, extending the lifesaving benefits of this approach to millions more people in need.
PEDIATRIC AND RURAL PROGRAMS

Over time, CHAI has expanded its work beyond adults in urban areas to include other vulnerable and marginalized groups, particularly children and people living in rural areas.

In 2007, CHAI’s Pediatric Program doubled the number of children on HIV/AIDS treatment in 33 countries. In partnership with UNITAID, CHAI’s Pediatric Program now supports the treatment of 135,000 children – approximately two-thirds of all children on treatment in the world. To accomplish this, CHAI worked with national governments to increase the number of sites offering pediatric treatment in these countries by 50 percent and organized the training of nearly 6,000 health care workers. It also helped to introduce ready-to-use therapeutic food to improve the health of severely malnourished children.

In addition to children, millions of people living in rural areas – home to 75 percent of the world’s poor – often lack essential HIV/AIDS services. CHAI’s rural programs are working in eight countries to address this disparity and dramatically scale up care and treatment by bringing trained staff and resources into isolated areas. For example, in Papua New Guinea, CHAI is developing measures to capture rainwater to ensure patients on ARV treatment in rural areas, particularly children and infants, have water to drink to strengthen their immune systems. In Rwanda, CHAI is working with the government and another NGO, Partners In Health, to establish a model of effective health care to all 27 rural districts across the country.

HUMAN RESOURCES FOR HEALTH

Despite reductions in price, HIV/AIDS treatments cannot reach people in need without capable, motivated health care workers. Recognizing this reality, CHAI is working to mitigate the human resources crisis by supporting innovative programs – aimed at increasing health care support for more than just HIV/AIDS – in nine of its 10 partner countries in Africa alone. In Kenya, CHAI has worked with the government to develop an initiative to hire and retain more than 1,000 nurses in rural facilities. In Lesotho, CHAI is recruiting and training enough nurses, nursing assistants, and counselors to nearly double the capacity of every health center in the country. In the coming months, CHAI will continue to support these programs and expand efforts in additional countries.

2008 AND BEYOND

In 2008, CHAI will launch an aggressive program focusing on the prevention of mother-to-child transmission (PMTCT) of HIV/AIDS in at least six countries in Africa and Asia. This kind of disease transmission is nearly non-existent in the developed world, and CHAI will work to ensure that more children in the developing world are born free of the disease.
HUMAN RESOURCES IN FOCUS: HOSPITAL MANAGEMENT IN ETHIOPIA

In a country of nearly 80 million people, where there is only one health care center for every 120,000 people – most with unreliable running water and electricity – improving hospital management can go a long way toward improving public health. In partnership with the Yale School of Public Health and Management, CHAI’s Ethiopia Hospital Management Initiative (EHMI) has strengthened the management of public hospitals around the country.

In July 2006, EHMI placed 24 mentors in 14 hospitals to show local health care workers how to apply proven management techniques and systems that staff can sustain long after the mentor has left. Fellows worked side-by-side with medical directors for the first year, identifying and implementing management and administrative strategies, quality projects, and professional development programs in health management.

CHAI also has helped develop a Blueprint for Hospital Management in Ethiopia that focuses on eight areas of service including medical records management, patient flow, and pharmacy inventory and warehouse management. The Blueprint has become the guiding document for all hospitals in the country to improve standards and address the country’s need for efficient management and improved infrastructure.

In the program’s first year, participating hospitals demonstrated substantial improvement. In January 2008, a new Masters of Healthcare and Administration, the first in Africa, was developed at Jimma University in Ethiopia. This progress is helping to improve hospital operations, providing more Ethiopians access to the treatment and care they need. The results show great promise for the future: within five years, the Ethiopian government hopes to have a CEO managing each of the 99 public hospitals, covering all nine regions and two city administrations. In the meantime, another Yale-Clinton Foundation project is getting off the ground in Liberia – demonstrating the potential for CHAI’s model to be replicated across the African continent and reach more people than ever before.
PARTNERING WITH THE WORLD’S LARGEST CITIES TO FIGHT CLIMATE CHANGE

CCI RESULTS

CCI IS WORKING AROUND THE WORLD TO HELP CITIES REDUCE THEIR GREENHOUSE GAS EMISSIONS

CITIES HAVE A MAJOR ROLE TO PLAY IN FIGHTING CLIMATE CHANGE

2% CITIES’ GLOBAL MASS

75% CITIES’ GREENHOUSE GAS EMISSIONS

CCI BY THE NUMBERS

CCI has brought together many of the world’s largest energy service companies, financial institutions, and building owners to cut energy consumption in buildings in more than 30 cities.

Through the Energy Efficiency Building Retrofit Program, CCI is assisting London, Johannesburg, Melbourne, and other major cities to begin projects to retrofit more than 300 municipal buildings.

As a first step in their partnership, CCI assisted the New York City Housing Authority (NYCHA) with a lighting retrofit of the largest public housing complex in the country. This will reduce greenhouse gases by 1,400 tons per year and overall electricity costs by 17 percent, saving NYCHA approximately $367,000 annually.

CCI’s purchasing alliance for energy efficient products is accessible to more than 1,100 cities.

TYPICAL COSTS IN A BUILDING’S LIFECYCLE

- Design & Construction (11%)
- Financing (14%)
- Alterations, Energy & Operations (75%)

Getty Images
Reversing climate change is a defining challenge of the 21st century. Unless action is taken to reduce greenhouse gas emissions by 80 percent by 2050, global warming will have a devastating impact on the face of the planet and the future of our children. This historic challenge brings immense opportunity – to create jobs, renew communities, and enhance business practices and behaviors that both reduce resource depletion and promote economic growth.

This opportunity inspired President Clinton to launch the Clinton Climate Initiative (CCI) in 2006. Since then, CCI has begun to make practical, measurable, and significant contributions to the battle against global warming.

Cities occupy two percent of the world’s land mass yet contribute more than two-thirds of global greenhouse gas emissions. Recognizing the tremendous opportunities to fight climate change from urban frontlines, the Clinton Climate Initiative is working with 40 of the world’s largest cities to reduce their greenhouse gas emissions through a variety of large-scale programs, a purchasing alliance, and measurement tools to track progress and share best practices.

In some cities, buildings contribute up to 70 percent of greenhouse gas emissions. In May 2007, President Clinton announced the launch of CCI’s Energy Efficiency Building Retrofit Program, bringing together many of the world’s largest energy service companies, financial institutions, and private building owners to cut energy consumption in existing buildings through improvements to features including lighting, heating and cooling systems, windows, and roofs. Through this program, CCI is assisting London, Johannesburg, Melbourne, and other major cities to begin projects to retrofit more than 300

“The solution to the climate crisis isn’t far off in the future — it’s in the buildings we inhabit, our civic infrastructure, and the way we organize our lives.”

- WILLIAM J. CLINTON
municipal buildings. This includes the largest public housing authority in the United States, the New York City Housing Authority, which is working with CCI to make energy-saving improvements across its housing developments. Many of the world’s eminent private building owners – GE Real Estate, Merchandise Mart, the Sears Tower, and others – also are pursuing energy-saving building retrofits in partnership with CCI. College and university campuses across the United States are being retrofit through partnerships between CCI and signatories to the American College and University Presidents Climate Commitment. In total, more than 200 million square feet of project work is underway around the world through CCI’s program.

CCI is also implementing projects to reduce emissions from a variety of other sources. With partners, CCI is helping to develop and optimize bus rapid transit systems in Johannesburg, Mexico City, Bogota, and Sao Paulo, as well as working with cities to develop advanced waste management systems that better utilize methane emissions from open landfills and integrate composting and recycling facilities. Additional projects will focus on outdoor lighting and clean energy generation.

PURCHASING ALLIANCE

CCI has negotiated discounted pricing agreements with more than 25 manufacturers of energy-efficient products, including building materials and systems, clean technology vehicles, and LED traffic lights. More than 1,100 cities now have access to these affordable products through CCI’s purchasing alliance, encouraging innovative green products to emerge into a larger marketplace.

EMISSIONS TRACKING TOOLS

To help cities identify their greatest needs and measure the success of these programs, CCI is working with Microsoft, ICLEI, the Center for Neighborhood Technology, and other partners to develop software tools that cities can use to assess sources of carbon emissions, create action plans, track project effectiveness, and share experiences. This software will be the first global, multilingual emissions measurement system for cities available 24 hours a day, seven days a week via the web.

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1. As part of its partnership with CCI, the New York City Housing Authority is replacing the light bulbs in its largest development with energy-efficient bulbs. 2. CCI is working with cities around the world to replace their bus and taxi fleets with energy-efficient vehicles. These improvements to transit systems can significantly reduce carbon emissions. 3. Unless action is taken to reduce greenhouse gas emissions by 80 percent by 2050, global warming will have a devastating impact on the face of the planet and the future of our children.
**ENERGY-SAVING RETROFITS IN BUILDINGS**

**ROOF**
Materials that are highly reflective help reduce roof surface temperatures and heat transfer to the building, thereby reducing the building’s air conditioning needs. Cool roofs also have extended life spans, as daily temperature fluctuations and absorption of ultraviolet radiation are minimized.

**WINDOWS**
High performance windows with increased resistance to heat loss help to reduce solar heat gain in the summer and minimize heat loss during the winter, significantly reducing demand for respective cooling and heating. Windows should be selected based on climate, sun exposure, and shading in order to maximize daylight and reduce radiation, improving the overall comfort for occupants.

**LIGHTING**
Energy-efficient lighting can improve visual quality and last 10–20 times longer than incandescent lighting, saving up to 75% of energy.

**HVAC SYSTEMS**
In heating mode, HVACs with heat pumps can be three times more efficient than electric resistance heaters and 10% better than natural gas fired systems. Geothermal heat pumps use relatively constant subterranean temperatures as a heat source, resulting in energy savings of 20% relative to conventional systems.

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**CCI IN MEXICO CITY: WASTE MANAGEMENT**

Each day, a line of 900 trailers winds through Bordo Poniente, Mexico City’s only operational landfill, waiting to dump truckloads of solid waste. With more than 50 million tons of waste on 800 acres, Bordo Poniente is nearing capacity and emitting nearly 1.5 tons of methane – a greenhouse gas 23 times more potent than carbon dioxide – every year.

In an effort to make the Mexico City Metropolitan Area one of Latin America’s greenest and most progressive cities, Mayor Marcello Ebrard and city officials are focusing on improving waste management across the city, which is home to more than 20 million people who generate 12,500 metric tons of waste each day.

In addition to the closure of the site, CCI is working with Mexico City to build a new waste processing facility, incorporating many alternative waste treatment technologies, including material recovery facilities, and recycling and composting operations, to make this one of Latin America’s most progressive waste management facilities. Using data and best practices from other partner cities, including Los Angeles and Madrid, CCI is helping city officials to develop a request for proposals for local contractors and suppliers who can put these plans into action to ensure local economies benefit from these projects.

CCI is working in other cities like Cairo and Lagos to initiate similar projects to improve waste management on a citywide level, turning trash into a powerful tool to fight global warming.
PROMOTING HEALTHIER LIFESTYLES FOR KIDS AND FAMILIES

THE ALLIANCE’S RESULTS

TO IMPACT KIDS WHERE THEY LEARN & PLAY, THE ALLIANCE’S HEALTHY SCHOOLS PROGRAM PROVIDES IN-PERSON SUPPORT TO MORE THAN 1,000 SCHOOLS IN 34 STATES TO CREATE SCHOOL ENVIRONMENTS THAT PROMOTE PHYSICAL ACTIVITY AND HEALTHY EATING

- **DECREASE IN FULL-CALORIE SOFT DRINKS SHIPPED TO SCHOOLS**: 45%
- **DECREASE IN CALORIES IN SNACK FOODS SHIPPED TO SCHOOL VENDING MACHINES**: 41%
- **NUMBER OF KIDS WHO HAVE PLEDGED TO “GO HEALTHY”**: 750,000

% OF OBESE ADULTS (BMI ≥ 30)
- 15–20%
- 25–30%
- 20–24%
- >30%

ON-SITE & ONLINE SCHOOLS

ONLINE SCHOOLS
Nearly twenty-five million kids in the United States are overweight or obese. In the last 20 years, childhood obesity rates have doubled and continue to increase at alarming speeds. Unless action is taken now, this generation of young people will be the first in American history to live shorter lives than their parents.

**LEADING A HEALTHIER GENERATION**

To combat this looming health and economic crisis, the Clinton Foundation joined with the American Heart Association in 2005 to form the Alliance for a Healthier Generation with the goal of combating childhood obesity in the United States and helping all children lead healthy, active lives. The Alliance applies a comprehensive approach to reach children in their schools, communities, homes, and doctors’ offices to stop childhood obesity before it starts.

In 2007, the Alliance continued to make significant strides in each of its four initiatives, confronting this epidemic where children play, learn, and grow.

**HEALTHY SCHOOLS PROGRAM**

The Alliance’s Healthy Schools Program is providing in-person support to over 1,000 schools in 34 states – and an additional 1,300 schools through its online program in all 50 states – to create school environments that promote physical activity and healthy eating. In its first year, the program reached 750,000 students, and a new grant from the Robert Wood Johnson Foundation will expand the program in 17 states with the highest rates of childhood obesity, helping the program reach even more youth.

More than 90 percent of schools in the Healthy Schools Program instituted at least one new “healthy” policy or feature in their first year in the program, including new, nutritious menus, or after-school or lunchtime exercise programs.

“We can help turn young people’s lives around and give them hope for a healthier future.”

- WILLIAM J. CLINTON

**THE ALLIANCE’S APPROACH**

The Alliance for a Healthier Generation applies the Clinton Foundation’s business-oriented approach to combat the increase in childhood obesity in America through four initiatives:

1. **Schools:** The Alliance’s Healthy Schools Program helps principals, teachers, and parents promote healthy lifestyles in classrooms and cafeterias through hands-on assistance, web resources, fresh ideas, and the kick start needed to get students eating right, exercising, and feeling good about being healthy.

2. **Kids:** From the airwaves to the monkey bars, often the biggest influence on a child is another child. The Alliance has partnered with some of the biggest names in kid culture to spark a growing kids’ movement.

3. **Health Care:** With 70 percent of overweight children growing up to be overweight adults, the Alliance is working to give the health care industry and practitioners the resources to prevent, diagnose, and treat obesity in young patients now.

4. **Industry:** The Alliance is working with industry leaders in areas such as restaurants, food, beverages, gaming, and sporting goods to implement programs that enable kids to pursue healthier lifestyles.
**Kids’ Movement Initiative**

In addition to kids reached by the Healthy Schools Program, another 750,000 kids took the pledge to “Go Healthy” as part of the Kids’ Movement, an exciting sign that kids are up to the challenge of eating and living well. The second season of Nickelodeon’s *Let’s Just Play Go Healthy Challenge* reached a wide audience of kids, inspiring them to eat better and move more. September marked the second annual “Go Healthy” month culminating in the World Wide Day of Play, with the Alliance involved in more than 850 events attracting 250,000 kids to have fun and get active. With this promising response, the Kids’ Movement will expand its “by kids, for kids” movement to empower kids to influence their peers to lead healthier lives.

**Industry Initiative**

The Alliance is also working with industries that have a daily impact on kids’ health. To date, 30 companies and trade associations in the beverage, food, and dairy industries have made agreements through the Alliance, resulting in 41 percent fewer calories in snack foods and 45 percent fewer full-calorie soft drinks being shipped to schools. Four states – Alabama, Mississippi, Oregon, and Colorado – have enacted the Alliance guidelines into law, and 35 percent of school contracts with beverage suppliers across the country have complied. These agreements show that there is widespread interest across sectors in increasing kids’ access to nutritious and delicious foods and drinks in schools – cooperation that is imperative to overcome childhood obesity.

**Health Care Initiative**

The health care industry spends $61 billion a year to treat obesity-related ailments, giving doctors, insurers, and other employers a strong incentive to stop weight gain before it causes serious health problems. The Alliance continues to hold productive discussions with health care insurers, employers, and providers to encourage incentives for the prevention and treatment of childhood obesity.

“We said, ‘You can work with us... or you can be part of the problem.’”

- Brian Herr, Executive Director, Alliance for a Healthier Generation, on negotiating with beverage and snack food companies in 2006 to reduce the presence of full-calorie beverages and snacks in schools.

- Washington Post, May 2008
Healthy Schools Profile: Clippard Elementary

On a sunny spring morning, the 60 members of the Marathon Kids Club finished running their last mile, with their parents and all of Clippard Elementary in Cape Girardeau, Missouri, cheering them on. Since September, these third and fourth graders have run a full marathon, 26.2 miles, one mile at a time.

“Watching kids at the beginning, they didn’t know they could run a mile. Now it’s no big deal,” says Teri Jones, a fourth grade teacher and the club’s founder. A marathon runner herself, Jones got the idea to start the club after seeing a group of kids running a mile together during the St. Louis marathon.

During weekly club meetings, participants share a healthy snack, discuss nutrition and exercise, and of course, run. In addition to its focus on exercise, the club encourages reading and good citizenship. Along with the 26.2 miles, students must read 26 books and perform 26 good deeds. Some students have raked leaves, set the table, or carried groceries.

With increased confidence and endurance, club members have been able to break school fitness records, and many have received the Presidential Fitness Award. Even students not in the program are encouraged by their peers’ success, making gym class less intimidating and more fun.

Ms. Jones is thrilled with the program’s success. “It’s become more than what I expected it would be,” she says.

Clippard Elementary is one of more than 2,000 schools participating in the Alliance’s Healthy Schools Program, enacting healthier school environments for students and staff. With Ms. Jones’ help, and support from other faculty, parents, and the community, the club is a perfect example of how, with a little ingenuity and a lot of energy, kids can take control of their health and future.
Pursuing a self-sustaining, integrated approach to poverty alleviation in Rwanda and Malawi

Through CHDI’s rainwater-harvesting installations, 19,000 people now have access to hand-washing facilities.

Malawi

Wheat yields and prices

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Potato yields and prices

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Clean water access: 1,950% increase

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Rwanda

Coffee production and prices: Misozi Co.

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Health care access in Rwanda

Through CHDI’s rainwater-harvesting installations, 19,000 people now have access to hand-washing facilities.
Clinton Hunter Development Initiative

Nearly 325 million people in Africa – more than the entire population of the United States – still live on less than $1 per day. Two out of three Africans – 500 million people – live in rural areas and rely on agriculture for survival, and many lack access to life-sustaining necessities like clean water, adequate nutrition, and health care. Economic growth is undermined by these conditions and by isolation from markets. Addressing these realities and building on President Clinton’s longstanding commitment to Africa, the Clinton Foundation and the Hunter Foundation announced the launch of the Clinton Hunter Development Initiative (CHDI) in 2005 at the inaugural meeting of the Clinton Global Initiative. CHDI is investing $100 million over 10 years to catalyze growth and strengthen infrastructure in Africa in ways that can be sustained by local governments and communities.

Today, CHDI is working in Rwanda and Malawi – at the invitation of these countries’ governments – to strengthen farming and agri-businesses, water and sanitation, and health care. In 2007, these efforts continued to yield promising results.

Rwanda

CHDI is active in the Eastern Province of Rwanda, a particularly dry and poor region of the country that is home to more than 1.5 million people.

In 2007, CHDI worked with the government of Rwanda to significantly increase farmers’ productivity and incomes by organizing the largest purchase of fertilizer in the country’s history. CHDI assisted the distribution of fertilizer to many farmers who hadn’t used it previously, enabling 4,300 farmers to increase productivity by 240 percent, feeding 30,000 people, and generating surplus income that farmers could reinvest into their farms and families. In addition, CHDI trained government staff to assume a greater share of associated responsibilities going forward.

CHDI also expanded cassava production to 4,000 new farmers, improving nutrition in surrounding regions, and initiated a program to engage 25,000 farmers in soy cultivation. Their produce will

“If people can be rewarded for their efforts with systems that work, with investments, with opportunity, that should be a source of hope for people everywhere.”

- William J. Clinton

CHDI’s Approach

The Clinton Hunter Development Initiative applies the Clinton Foundation’s market-driven approach to:

1. Invest $100 million over 10 years to develop and implement market-driven programs that will spur sustainable development and help people lift themselves out of poverty.

2. Focus on factors that enable economic growth, including the construction of health facilities, classrooms, and infrastructure for water and sanitation.

3. Provide assistance to local farmers to help increase agricultural productivity through the use of planting techniques and modern farming technology, the organization of farmers associations and cooperatives, and increased access to markets in which to sell their goods.
serve as feedstock for a new soy-processing factory in eastern Rwanda that is being constructed by CHDI in partnership with local businesspeople to serve significant regional demand for edible oils.

CHDI also worked with 6,500 Rwandan coffee farmers to increase their yields, improve their processing, and find markets for their new brand.

To strengthen health services, CHDI joined with the Clinton HIV/AIDS Initiative, Partners In Health, the government of Rwanda, and others to renovate a hospital in Rwinkwavu, transforming an abandoned facility into a fully functioning district hospital that serves 265,000 people and has been designated a Pediatric Center for Excellence in Rwanda. Importantly, the hospital can be maintained within the government of Rwanda’s budget for health care. CHDI also helped strengthen four health facilities in the Eastern Province that serve 425,000 Rwandans. Based on positive outcomes, the government of Rwanda invited the Clinton Foundation to assist a national scale-up of the health care model that was implemented in Rwinkwavu.

CHDI also built water supply lines and sanitation systems in communities, schools, and hospitals in eastern Rwanda. In Rwinkwavu alone, CHDI enabled access to clean water for 5,000 families.

**MALAWI**

In Malawi, CHDI is active in Neno, Dowa, and Chitipa districts, home to nearly 600,000 people.

Responding to local realities – Malawi imports 80 percent of wheat consumed domestically – CHDI helped 1,200 wheat farmers in Neno organize into the Neno Hills Farmers’ Association and access financing for their first-ever purchase of improved wheat seed and fertilizer. Consistent with its market-driven approach, CHDI also helped the wheat farmers arrange sales to the largest wheat purchaser in Malawi at prices 50 percent higher than in previous years.

CHDI also works with cotton farmers in Malawi to improve their yields and bring them higher prices. CHDI is partnering with retailer Marks and Spencer to deliver apparel made from high-quality Malawian cotton to shoppers in the UK. CHDI also is cooperating with the Fairtrade Labeling Organization to establish a fair trade price for Malawian cotton, and assisting Malawian farmer organizations to access growing international consumer markets by achieving fair trade certification to show that products meet specific environmental, labor, and developmental standards.

In Neno, CHDI is improving access to clean water at education and health facilities that are key enablers of sustainable economic development. Through installation of latrines, pumps, and wells, CHDI helped increase access to clean water for 16,000 Malawians including 7,000 students. CHDI also assisted in construction of 12 classrooms and six teacher houses to educate more children in Neno.

CHDI also joined with Partners In Health to construct a 120-bed hospital and 23 staff houses in Neno, scheduled to open in the summer of 2008.
SUCCESS STORY: RWANDAN FARMERS COFFEE

Rwanda’s distinctive altitude, rainfall patterns, and volcanic soils are uniquely-suited for growing rich and flavorful coffee. Recognizing significant potential demand for premium Rwandan coffee, CHDI began working in February 2007 with 6,500 Rwandan coffee farmers to help strengthen their organization, expand operations, increase sales, and ultimately develop their company, called Misozi Coffee Company, into a profitable enterprise that is sustaining increased incomes and encouraging further investments in farmers’ communities.

Among its first steps, CHDI loaned $23,000 to Misozi to support improvements to coffee washing stations and provided technical and marketing support to the coffee farmers. As a result, by the end of 2007, Misozi farmers had increased their production volumes by 20 percent to 198 metric tons. To translate increased volumes into increased incomes, CHDI also helped expand the farmers’ coffee sales by over 30 percent, to $700,000, at an average price of $3.79/kg. The farmers collected 100 percent of the profits and also repaid the CHDI loan.

Reflecting its market-driven philosophy, CHDI also worked with Misozi and other coffee farmers across Rwanda to develop and market a new brand of premium, fair trade coffee called Rwandan Farmers. This coffee is being sold directly to retailers such as Sainsbury’s in the United Kingdom, avoiding middle men and returning more profit to the farmers.

Today, Rwandan coffee farmers’ revenues are continuing to increase, and consumers in Europe are enjoying the delicious Rwandan coffee. To expand this success, CHDI is working in 2008 to facilitate Rwandan Farmers coffee sales to retailers in the United States and to apply a similar approach to other crops and products in Rwanda and Malawi.
CGSGI is beginning work in underserved areas of Colombia and Peru.

- **49%** of Colombians living in poverty
- **34%** of people across Colombia who do not have regular access to health care
- **45%** of Peruvians living in poverty
- **39%** of Peruvian children in rural areas impacted by chronic malnutrition

**CGSGI Projects in Colombia**

Colombia is not considered a poor country, but 22 million Colombians live in poverty and 15 million lack regular access to health care. In Chocó, a region of about 440,000 people, nearly 80 percent live in poverty and many lack access to clean water, health care, electricity, and other necessities. To address these challenges, CGSGI’s initial projects in Colombia will expand health services, education, and economic opportunities. These projects are long-term commitments that will develop and expand over the coming years. Specifically:

- CGSGI is partnering with the NGO Angelitos de Luz to support medical missions that deliver much-needed health services to 60,000 people in rural areas who lack regular access to health care.

- CGSGI and Shakira’s Pies Descalzos Foundation are implementing a two-year, $4 million initiative that will cover child nutrition, education, vocational training, and support for microenterprise development in Bogota, Quibdo, and Barranquilla. Through highly-acclaimed Pies Descalzos public schools, this project is expected to positively impact 4,000 students and their families.

- CGSGI is launching a $5 million commitment to develop sustainable, market-driven businesses in some of the poorest areas of Colombia. The first round of projects, in Chocó, will scale up a promising organic spice business and help launch a fishery business – together impacting more than 5,000 people.
Building on the Clinton Foundation’s proven track record as an operating NGO in the developing world and on its success in transforming global approaches to HIV/AIDS and climate change, the Clinton Giustra Sustainable Growth Initiative (CGSGI) is an effort to transform the way businesses do business in the developing world.

Launched in 2007, CGSGI is working with local communities, the private sector, governments, and other non-governmental organizations to develop new, practical models for businesses to spur sustainable social and economic development as an integral part of their operations in the developing world. Acting as an honest broker and implementing partner, CGSGI is focused on market-driven development that creates jobs and increases incomes, and on enabling factors such as health and education.

CGSGI is commencing work in partnership with the natural resources industry, which has nearly ubiquitous reach around the globe, to increase the scope, scale, impact, and sustainability of development efforts in communities where natural resources comprise a significant part of the economy. For private sector partners, this is not only the right thing to do – it’s also good business.

Beginning in Latin America, CGSGI is working to strengthen child nutrition, expand access to health care in remote areas, and strengthen entrepreneurship in Colombia and Peru. Over time, CGSGI anticipates expanding its work to additional countries in Latin America, Africa, and beyond.

“Smart, sustainable, and cooperative economic growth in the developing world not only helps the least fortunate members of society, it builds a future in which all our children can prosper.”

- William J. Clinton

CGSGI will work on enabling factors for economic development such as education.
Financially secure individuals and families, in addition to thriving businesses, are central components to building and sustaining strong American communities. Yet, each year, millions of Americans spend more than $8 billion at check-cashing outlets, payday lenders, and pawnshops for basic financial services that most Americans receive for free or little cost at a bank or credit union, according to a 2008 report from the Brookings Institution. With access to lower-cost, mainstream financial services, these individuals could potentially save and better manage their money.

Building on his long-term commitment to economic advancement, President Clinton established the Clinton Economic Opportunity Initiative (CEO) to help individuals and families succeed and businesses grow. The Foundation’s domestic economic effort began in 2002 with the Harlem Small Business Initiative, which provided local businesses with pro bono consulting services. This effort later grew to support community-based programs helping eligible working people access the Earned Income Tax Credit. In 2007, CEO broadened its focus in two ways: supporting efforts to help people access mainstream financial services, and encouraging business-to-business public service through entrepreneur mentoring.

**FINANCIAL MAINSTREAM PROGRAM**

CEO’s Financial Mainstream program is working with a network of city and state leaders to accelerate robust, market-driven campaigns helping...
people access appropriate, lower-cost financial services, as well as the money management support services they need to develop and sustain good financial practices. CEO is also engaging financial service companies, employers, and others in the private sector to expand access to mainstream financial products and services – such as low- or no-cost transaction and savings accounts and lower cost alternatives to payday loans – and to help people achieve personal financial goals. Over time, the Financial Mainstream Program seeks to accelerate a national movement to help the 28 million Americans without a bank account to establish and maintain a more affordable, productive relationship with a bank or credit union. In addition, the initiative aims to help the tens of millions of additional Americans who have a bank account but still rely on check cashers and payday lenders, or live in chronic financial distress, to access lower-cost financial services and get on a path towards financial stability. CEO will also mobilize additional governors, mayors, business, and community leaders in efforts helping people get – and stay – in the financial mainstream.

ENTREPRENEURSHIP PROGRAM

Building on CEO’s early Harlem pro bono consulting work with Booz & Company, New York University’s Stern School of Business, the National Black MBA Association, and other partners, the Entrepreneur Mentoring Initiative was created with Inc. magazine to match inner city entrepreneurs with mentors drawn from the ranks of the nation’s successful entrepreneur and business leaders. Through this program, entrepreneurs will develop a better understanding of their businesses and industries, become better leaders, and make informed decisions on the critical issues facing their companies.

After a pilot mentoring program was completed in 2007, CEO is now building mentoring communities in several cities across the United States. Additionally in 2008, CEO will launch a skills-development program working with Harlem restaurant owners in partnership with Booz & Company and NYU. The Harlem restaurant sector is a leading community employer and a cornerstone of the community’s reputation and image worldwide.

“America was built with the hands and on the backs of aspiring entrepreneurs who wanted to bring goods and services to their communities.”

- WILLIAM J. CLINTON

MENTORSHIP IN FOCUS: RICH DENNIS

Sixteen years ago, after graduating from college, Rich Dennis was a vendor selling the shea butter his grandmother sent him from Sierra Leone on the streets of Harlem. Today, he has three national brands of organic health and beauty products, six retail stores, and relationships with some of the biggest retail giants in the country. All it took was hard work, business savvy, and a little guidance from CEO’s Entrepreneur Mentoring Program.

In 2007, the Entrepreneur Mentoring Program matched Dennis with a mentor, Chicago business owner Jay Goltz, who understood the unique challenges Dennis faced as the owner of a growing business. Traveling to Chicago, Dennis was able to see his mentor’s framing and home design company and discuss opportunities for his own business.

Encouraged to take a new approach, Dennis returned home ready to capitalize on a market exploding with interest for organic products. Dennis partnered with major retailers to get his products on shelves across the country. Today the brands are carried in Whole Foods and Macy’s, and the Shea Moisture brand is set to launch in Target by the end of the year.

Dennis credits CEO’s program and his mentor for pointing him to the resources needed to achieve his goals. Key changes included increasing his staff and redesigning product packaging. “Be open to new ideas, and be prepared to throw your entire course out the window,” he advises the next group of entrepreneurs. “But don’t expect anyone to do anything for you – you have to do it yourself.”
When President Clinton embarked on the planning of his presidential library as he prepared to leave office, he envisioned a place that not only told the story of an American presidency at the turn of the 21st century, but was also a cultural destination that would serve as an economic anchor for central Arkansas. Today, the William J. Clinton Presidential Center embodies this vision inside and out, from its 20,000 square feet of exhibit and event space that welcomes dozens of national and local events and exhibits each year to its lush, green 30-acre park. The Center has been an anchor for economic revitalization, helping to bring $1.5 billion in economic development to downtown Little Rock.

The year 2007 marked a number of significant milestones for the Clinton Presidential Center, which welcomed its one-millionth visitor in September. In the fall, the Center was awarded the coveted platinum LEED (Leadership in Energy and Environmental Design) Certification for Existing Buildings – an upgrade from its previous silver certification – making it the only federally maintained facility to receive this recognition.

“My greatest wish for this library is for young people to see not what I did with my life, but what they can do with their lives; to believe, as I do, that public service is a noble calling.”

- WILLIAM J. CLINTON

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- WILLIAM J. CLINTON
The Center continued to be a premier destination in Arkansas throughout 2007, hosting a number of special exhibits, notably *The Long Struggle: Presidential Actions and African American Civil Rights*. This celebrated exhibit included a rare showing of the Emancipation Proclamation, which drew 10,000 visitors to the Center during its four-day showing. The opening of *The Long Struggle* coincided with the 50th Anniversary of the Central High desegregation crisis, which was attended by each of the Little Rock Nine and President Clinton.

In the spring, the Center held its annual Arkansas Earth Day and Easter Family Festivals, which attracted thousands of visitors to the Center’s grounds for celebration and education. At the end of the year, the Center launched the Frank & Kula Kumpuris Distinguished Lecture Series, a joint program between the Clinton Foundation and the University of Arkansas Clinton School of Public Service that, through a generous endowment from the Kumpuris family, brings renowned speakers to the Center.

In addition to hosting a variety of community events, the Center also serves as host to national events supporting the mission of the Clinton Foundation. In 2007, this included the Slate 60 Conference, the Alliance for a Healthier Generation’s Healthy Schools Forum and Worldwide Day of Play, and the largest section of the AIDS Memorial Quilt displayed on World AIDS Day.

The grounds of the Center are also home to the University of Arkansas Clinton School of Public Service, the only program in the nation to offer a Master of Public Service. Through a program that emphasizes real-life application, students are required to complete local and international service projects that put the skills they gain in the classroom to the test in the field. In December, the School graduated its second class of the next generation of public servants.

“The Clinton Center continues to serve as a catalyst in the revitalization of downtown Little Rock. To date, the area has realized more than $1.5 billion in public and private economic development.”

- SHARON PRIEST, EXECUTIVE DIRECTOR, LITTLE ROCK DOWNTOWN PARTNERSHIP
## 2007 Financials

### Statement of Activities

Year Ended December 31, 2007  
GAAP Basis

#### Revenue and Support

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<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Percentage</th>
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<tr>
<td>Contributions</td>
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<tr>
<td>Grants</td>
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<tr>
<td>Other Revenue</td>
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<td><strong>Total Revenue</strong></td>
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#### Expenses

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<tr>
<th>Program Services</th>
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<tr>
<td>Clinton HIV/AIDS Initiative</td>
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<tr>
<td>Clinton Global Initiative</td>
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<td>Clinton Climate Initiative</td>
<td>$5,330,000</td>
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<tr>
<td>Clinton Hunter Development Initiative</td>
<td>$8,505,000</td>
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<td>Other Programs</td>
<td>$17,502,000</td>
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<tr>
<td>Management &amp; Administrative</td>
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<tr>
<td>Fundraising</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$135,539,000</strong></td>
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**STATEMENT OF FINANCIAL POSITION**

As of December 31, 2007

**ASSETS**

**Financial Assets**

Cash and Cash Equivalents

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<tr>
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<tr>
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<td>Multi-year Pledges</td>
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**Fixed Assets & Other**

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<tr>
<th>Type</th>
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<tbody>
<tr>
<td>Clinton Presidential Center&lt;sup&gt;2&lt;/sup&gt;</td>
<td>$125,751,000</td>
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<tr>
<td>Other Fixed Assets</td>
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<tr>
<td>Inventory &amp; Accounts Receivable</td>
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<tr>
<td>Prepaid Expenses</td>
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**LIABILITIES**

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<tr>
<td>Accounts Payable</td>
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<tr>
<td>Deferred Grant Income&lt;sup&gt;3&lt;/sup&gt; and accrued expenses</td>
<td>$45,554,000</td>
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<sup>1</sup> Represents funds received for Grants that have not been disbursed.

<sup>2</sup> The Clinton Presidential Center is run by the National Archives under a capital lease with the Foundation for which no fee is paid to the Foundation.
"If we work to leave people better off than when we started, if we give our children more opportunities and a chance to live their dreams, if we focus on our common humanity instead of our interesting differences, and if we value our shared responsibilities, we can build a community of global citizens and have a tremendously positive impact on our world and the lives of others."

- WILLIAM J. CLINTON
CLINTON GLOBAL INITIATIVE
MEMBERS HAVE MADE NEARLY 1,000 COMMITMENTS TO IMPROVE MORE THAN 200 MILLION LIVES IN OVER 100 COUNTRIES

1,400,000 PEOPLE ON THE PLANET – HALF OF ALL PEOPLE ON TREATMENT – NOW ARE ACCESSING HIV/AIDS DRUGS AT REDUCED PRICES PURCHASED UNDER THE CLINTON HIV/AIDS INITIATIVE’S AGREEMENTS

THE CLINTON CLIMATE INITIATIVE HAS BROUGHT TOGETHER MANY OF THE WORLD’S LARGEST ENERGY SERVICE COMPANIES, FINANCIAL INSTITUTIONS, AND BUILDING OWNERS TO CUT ENERGY CONSUMPTION IN BUILDINGS IN MORE THAN 30 CITIES

THE CLINTON HUNTER DEVELOPMENT INITIATIVE PARTNERED WITH 6,500 COFFEE FARMERS IN RWANDA TO STRENGTHEN THEIR PRODUCTION, EXPAND THEIR SALES VOLUME BY 30% TO 196 TONS AND INCREASE THE PRICES THEY RECEIVED FOR COFFEE BY 10% OVER PREVIOUS YEARS

THE INAUGURAL MEETING OF THE CLINTON GLOBAL INITIATIVE UNIVERSITY Brought MORE THAN 600 STUDENTS FROM NEARLY EVERY STATE AND 14 COUNTRIES TO TULANE UNIVERSITY IN NEW ORLEANS

750,000 KIDS HAVE PLEDGED TO “GO HEALTHY” THROUGH THE ALLIANCE FOR A HEALTHIER GENERATION

THE CLINTON CLIMATE INITIATIVE’S PURCHASING ALLIANCE FOR ENERGY-EFFICIENT PRODUCTS IS ACCESSIBLE TO MORE THAN 1,100 CITIES WORLDWIDE

425,000 RWANDANS IN THE EASTERN PROVINCE ARE SERVED BY FOUR HEALTH FACILITIES STRENGTHENED BY THE CLINTON HUNTER DEVELOPMENT INITIATIVE IN PARTNERSHIP WITH UNITAID, THE CLINTON HIV/AIDS INITIATIVE’S PEDIATRIC PROGRAM NOW SUPPORTS THE TREATMENT OF 135,000 CHILDREN

A CARBON-NEUTRAL FACILITY, THE CLINTON PRESIDENTIAL CENTER USES 34% LESS ENERGY THAN OTHER BUILDINGS OF ITS KIND AND ALL EMISSIONS PRODUCED BY THE CENTER ARE 100% OFFSET BY THE PURCHASE OF RENEWABLE ENERGY CERTIFICATES

THE CLINTON GIUSTRA SUSTAINABLE GROWTH INITIATIVE IS PARTNERING WITH THE NGO ANGELITOS DE LUZ TO SUPPORT MEDICAL MISSIONS THAT DELIVER MUCH-NEEDED HEALTH SERVICES TO

60,000 PEOPLE IN RURAL AREAS WHO LACK REGULAR ACCESS TO HEALTH CARE

AS OF 2007, THE CLINTON ECONOMIC OPPORTUNITY INITIATIVE HAS PROVIDED 65,000 HOURS OF PRO BONO CONSULTING SERVICES IN THE NEW YORK AREA, VALUED AT $14,000,000

THE CLINTON PRESIDENTIAL CENTER HAS BEEN AN ANCHOR FOR ECONOMIC REVITALIZATION, HELPING TO BRING $1.5 BILLION IN ECONOMIC DEVELOPMENT TO DOWNTOWN LITTLE ROCK